

Agenda for Business Lunch Talk about Future Topics, 26th of January 2016

Venue: Helmholtz Office, Rue du Trône 98, 1050 Brussels

Organisation: Joint Activity of the British, French and German Delegation of the PC NMP

Forschungszentrum Jülich, PtJ,

Phone: +49 (0) 175-2238018

+49 (0) 2461-61-3545 (G. Schumacher)

- | | |
|-------|---|
| 12:00 | Arrival of the participants, lunch and coffee |
| 12:25 | Opening by Rosita Cottone (German Ministry of Education and Research) |
| 12:30 | EU KOM (statement by Achilleas Stalios about future of NMBP) |
| 12:50 | Presentation by Didier VanDen Abeele (CEA) about “KIC - added value manufacturing” |
| 13:20 | Presentation by Klaus-Michael Weltring about “Emerging and Strategic Technologies for Healthcare”
Presentation by Ehrenfried Zschech (FhG) about “New Materials Concepts for Nonvolatile Data Storage” |
| 13:50 | Presentation by Pufinji Obene (PVI), about “A Business Perspective: On the use of Nano-Materials for Printed Circuit Board Fabrication” |
| 14:10 | Discussion <ul style="list-style-type: none">• Which is the expected impact in NMBP?• Do they have the potential to provide effective solutions?• Which are the appropriate funding instruments?• How can topics be implemented in future work programmes in Horizon 2020? |
| 15:00 | End of the event, coffee and possibility for informal discussions |

Business Lunch Talk about Future Topics, 26th of January 2016

Introduction

The current Business Lunch Talk was held in Brussels on the 26th of January 2016. About 16 participants from EU Commission, national Ministries, enterprises and National Contact Points attended the meeting in order to discuss future topics in the NMBP part of Horizon 2020 with focus on materials and production aspects.

Mrs. Rosita Cottone, the new National Delegate from Germany and host of the event welcomed the participants and gave a short introduction on EU-funded CSA SMART and the history of the former business lunch talks.

Achilleas Stalios, Research Programme Officer for Materials for Transport and Machines Tools in the Research & Innovation Directorate-General, introduced the state-of-the art of the NMBP activities and the current planning of the related work programme for the last three years of Horizon 2020. He pointed out the necessity to receive thematic input from the stakeholders especially regarding the industrial needs and the market demand. He stressed that EU Commission is in close contact with the related Technology Platforms and PPP associations. In this context he highlighted the materials roadmap and the SPIRE implementation plan.

The importance of frugal technologies has been pointed to by René Martins, Research Programme Manager in the Research & Innovation Directorate-General. He encouraged the participants to consider this aspect where appropriate.

Didier van den Abeele, Deputy Director for European Affairs at CEA List introduced the KIC Added Value Manufacturing. He described the role of KICs in the innovation chain, explained the vision and gave details on the call. He discussed the functions and roles of Co-locations Centres – CLCs and Regional Innovation Centres and their roles and functions within the KIC.

The following three presentations of representatives of organizations from Germany and United Kingdom gave an overview of the specific demand in NMBP related funding activities on European level, with emphasis on applications in live sciences and ICT.

Klaus-Michael Weltring, representative of Bioanalytik Münster e.V. and chairman of the German platform biomedicine and member of the ETP Nanomedicine, discussed the need of strategic and technical innovations in medicine with an emphasis on nanomaterials. He presented the strategic roadmap of the ETP and put a special focus on the transition needs to foster the current challenges in the fields of healthcare and medical technologies. He introduced ESTHER, an initiative of EU Commission and the healthcare industry, that will become one of the next so called IDI = Industry Driven Initiatives.

Suggesting that new materials concepts for nonvolatile data storage are of high importance for the European IT industry, Ehrenfried Zschech, representative of Fraunhofer Institute IKTS Dresden, welcomed the opportunity to present his vision to the attendees. He illustrated that the competitiveness of the EU ICT sector depends strongly on the ability to develop and integrate new materials that fulfil the demands on functionality, performance and reliability.

Finally Dr. Pufinji Maclean Obene, operations director of Precision Varionic International presented his vision of Nano-Materials for printed circuit board fabrication. He pointed out the challenges on sustainability, compatibility and processability of nano-materials and put a special focus on the economic aspects. By comparing the innovative printing technology with the state-of-the-art, he described the estimated market share and described in detail the intended production process. Pufinji illustrated the importance of European funding in order to overcome the valley-of-death in this specific technological field and described the potential of the envisaged technology in the sensor market that is currently dominated by Asian products.

The Business Lunch Talk is a direct outcome of the FP6 Specific Support Action "SMART", a foresight activity in materials technology. Since the European strategic materials actions were felt to be fragmented, a networking platform "MaterialsEuroRoads" was set up after the SMART project to coordinate and accelerate efforts in this area. An annual meeting was also initiated to facilitate the dialogue between materials foresight activities / researchers and funding bodies in the Member States and in Europe as a whole.

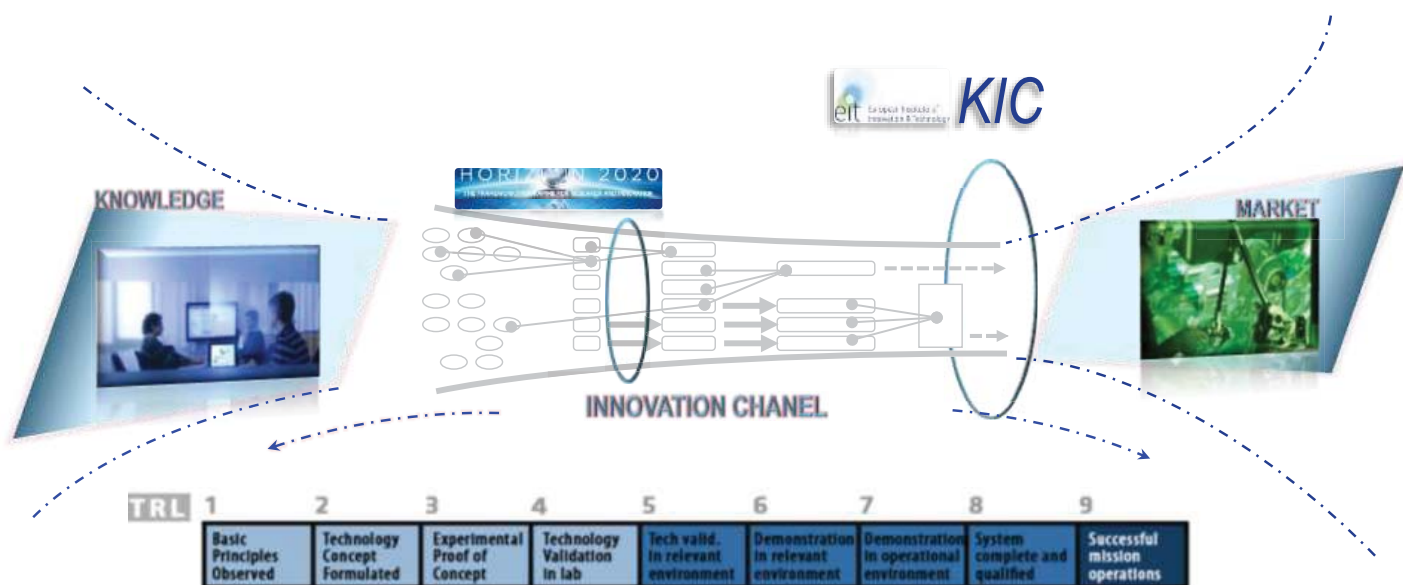
After two meetings, the Annual Meeting of MaterialsEuroRoads (March 2007 in Paris and May 2008 in London) with fruitful discussion about the way forward in materials technology, the format of this meeting was improved by creating a more condensed version with respect to time frames and audience. This was the beginning of the "Business Lunch Talk", which first took place in Brussels in July 2008 and was followed by meetings in Brussels, in October 2009, February 2011 and December 2012.

These proceedings collect the four presentations and a speech given at the Business Lunch Talk on 26th January 2016. We would like to take this opportunity to thank the speakers for their stimulating presentations and also to Lee Vousden for his skilful moderation of the event. We also express our gratitude to the attendees for their contributions in the closing discussion.

We hope you find the presentations interesting and informative.

The National Delegates / National Contact Points for NMP of France, Germany and the United Kingdom

KIC, WHAT about the innovation chanel?



EIT KICs do NOT fund R&D but **TECHNOLOGICAL TRANSFER**

Create a common technological interest for European market

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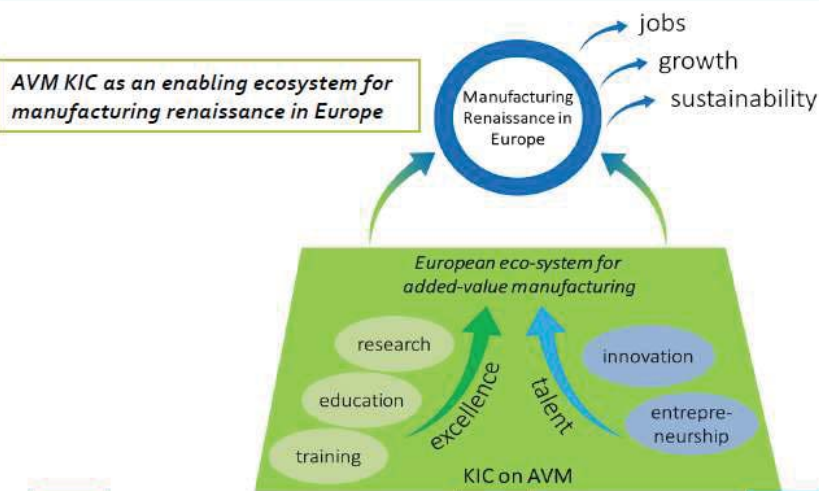


KIC ADDED VALUE MANUFACTURING

AVM KIC – Vision

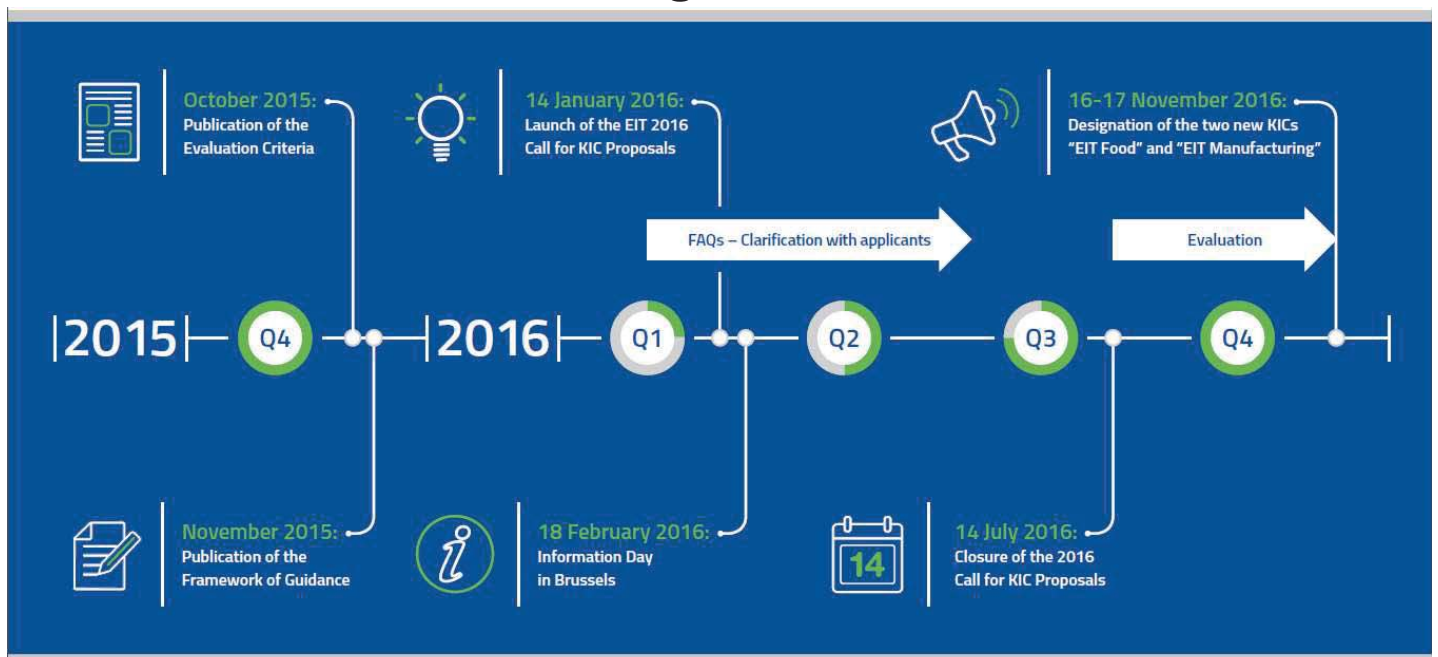
Vision

For EU to become highly competitive in manufacturing and overcome societal challenges

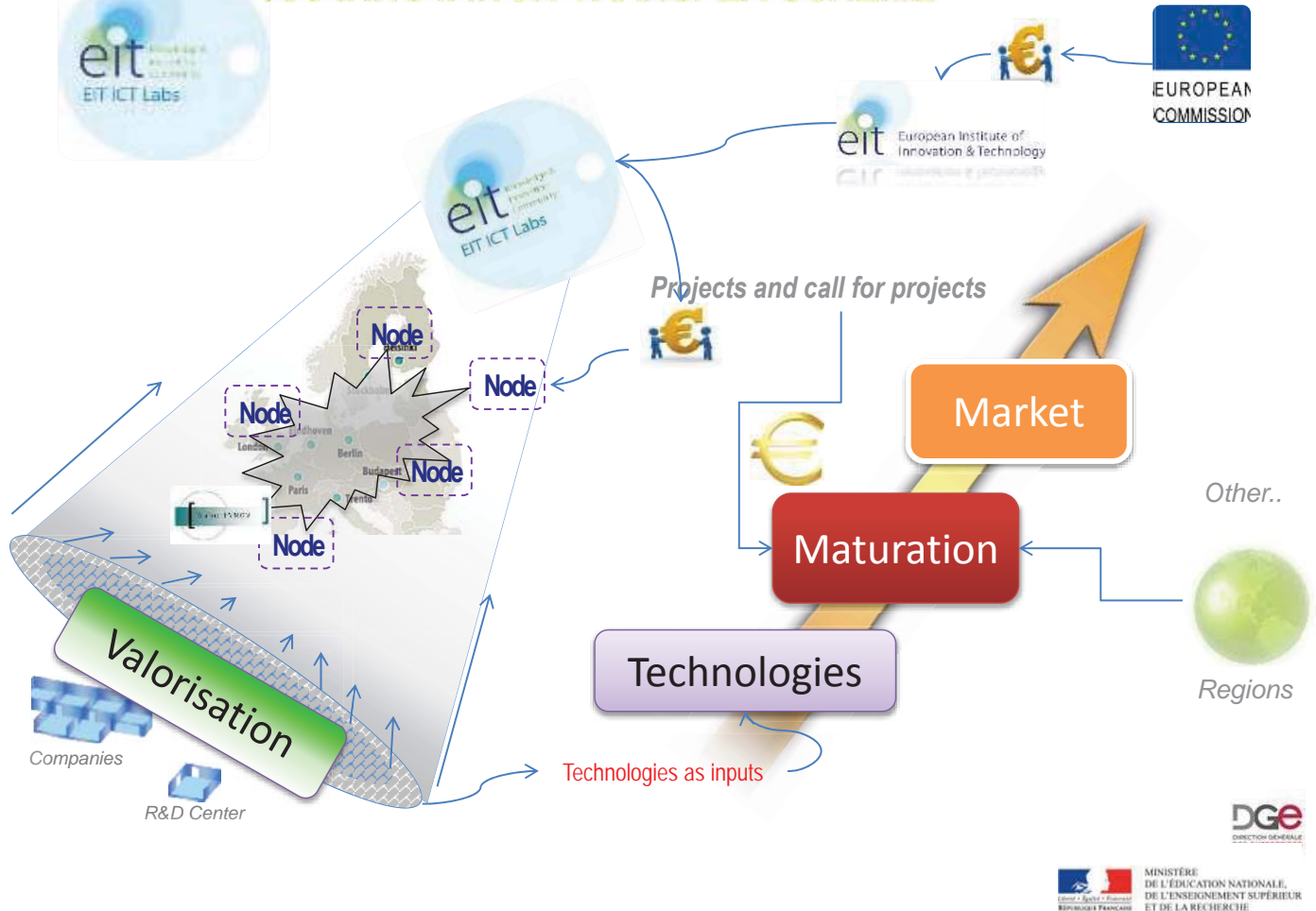


Added Value
Manufacturing

Planning of the Call



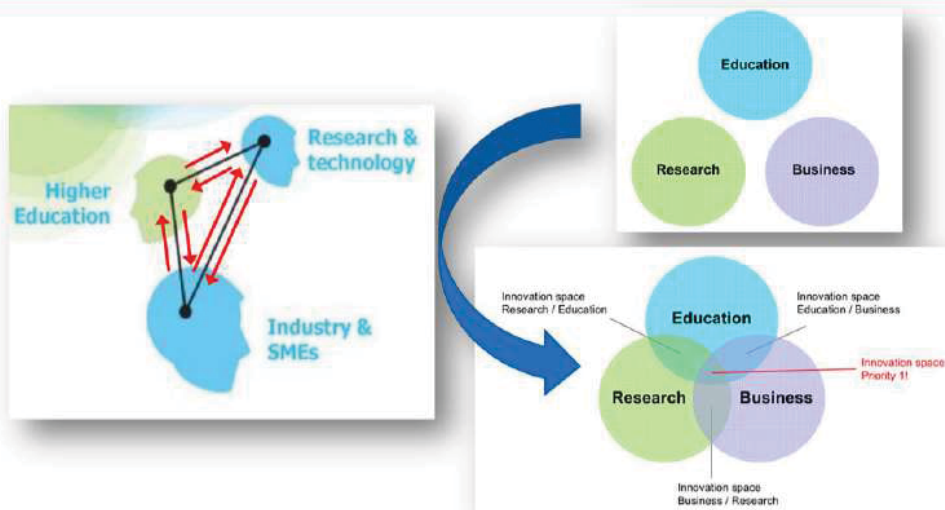
KIC INNOVATION TRANSFER SCHEME



AVM KIC – Mission

Mission

AVM KIC is the catalyst to develop, improve, strengthen, champion and endorse capabilities and key actors needed to be highly competitive in added value manufacturing



Topics/Challenges (preliminary, to be modified)

- Human-centred & Customer-focused manufacturing
- Advanced manufacturing processes
- Digital, virtual & resource efficient factories
- Adaptive & smart manufacturing systems
- Collaborative & mobile enterprises
- Industrial automation and robotics.
- Lean Manufacturing, ergonomics, workplace organization and logistics.
- Sensors and micro-nano devices.
- Economically, Environmentally and Socially Sustainable Manufacturing
- Mass Personalisation & Mass Customization
- ...

!! Thematic are for example – Under review

Key Issues (preliminary, to be modified)

Efficiency

Evolution

Sustainability

Innovation Leadership / Innovation for the Future

Added value in Supply Chain

Versatile Value Creation Systems and Solutions

Future value creation

Digitising Manufacturing

Supporting SMEs in the Manufacturing Ecosystem

Societal balance

!! Thematic are for example – Under review

"Services"

Education & Training

"Teaching/Learning Factory"

- Networked European learning "space"
- EIT / AVM KIC labelled education programmes
- Networked education services (MOOCs, SPOCs, serious games)
- Access to existing courses and equipment
- Transdisciplinary programmes for training
- programmes for technology management and implementation
- Teaching Factory projects
- KIC Academy (vocational & professional learning)
- Training the trainers
- Learning during the work
- Coaching for organizational learning
- International training for SMEs
- Support new disruptive career paths
- Qualification System (from EQF level 2 to level 8)
- European Training observatory for Added Value Manufacturing
- Create manufacturing awareness and interest for young talents
- Align students with the most recent skills and competences

Innovation & Research

"Innovation Factory"

- Calls for project enrichment
- Provide additional content and focused funding (increase project results)
- Future lighthouse projects fitting and supporting AVM KIC strategy
- Evaluate projects in order to drive innovation
- Create added value through inter-project exchange and collaboration

Business & Entrepreneurship

"Entrepreneurial Factory"

- New business models and value chains
- Intrapreneurs and innovation space
- Long term strategy management
- Access to Finance
- Toolset of manufacturing entrepreneurship
- Mentoring program
- Proactive know-how
- Support/prepare new technologies implementation
- Pilot projects
- Foresight (for SMEs) & Technology scouting, monitoring, road mapping
- Innovation sprints / SCRUM
- Cloud-based architectures
- Market analysis for research results
- Feasibility analysis for sustainable industrial applications
- Engineering and industrialization of research results
- Industrial uptake of solutions through spin-off or transfer

Integrated Support Services

- Dialogue between R&D and industrial application
- Ramp up production
- Network of infrastructures
- Define standards
- Customer search: Map of competencies and infrastructure
- Information hotline
- Marketing of AVM KIC Services
- Improve attractiveness of first contact
- Road-show with Best-Practice examples
- Marketing of innovative products and services to the public

WORKING DOCUMENT V12

Innovation Domains (preliminary, to be modified)

Mass Personalisation & Mass Customization
Lean Manufacturing, ergonomics, workplace organization and logistics.
Economically, Environmentally and Socially Sustainable Manufacturing
Collaborative & mobile enterprises
.....

Advanced manufacturing processes
Human-centred & Customer-focused manufacturing
.....

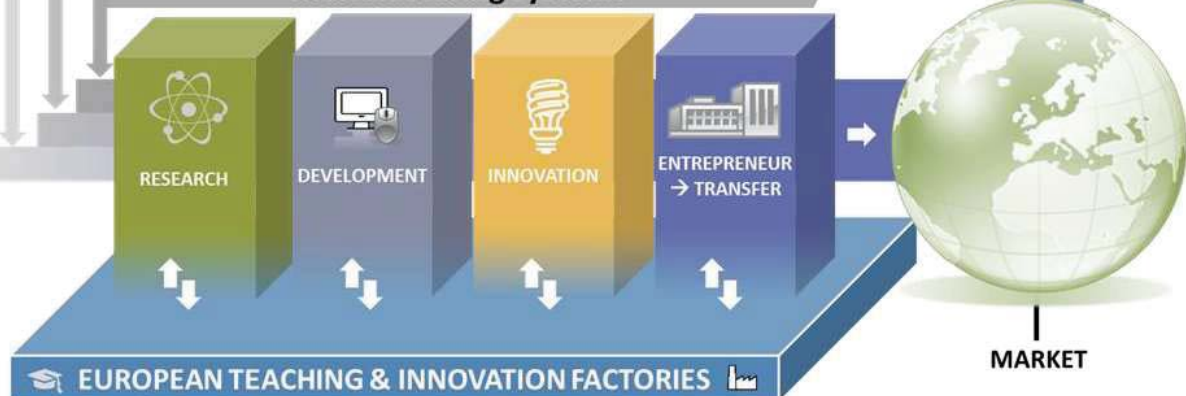
Sensors and micro-nano devices.
Industrial automation and robotics.
Adaptive & smart manufacturing systems
Digital, virtual & resource efficient factories
.....

INNOVATION DOMAINS

Manufacturing Processes

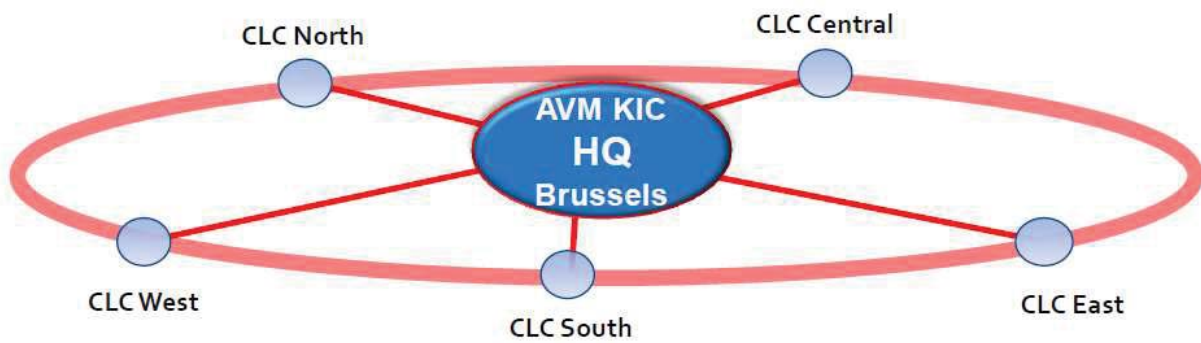
Manufacturing Equipment & Automation

Manufacturing Systems



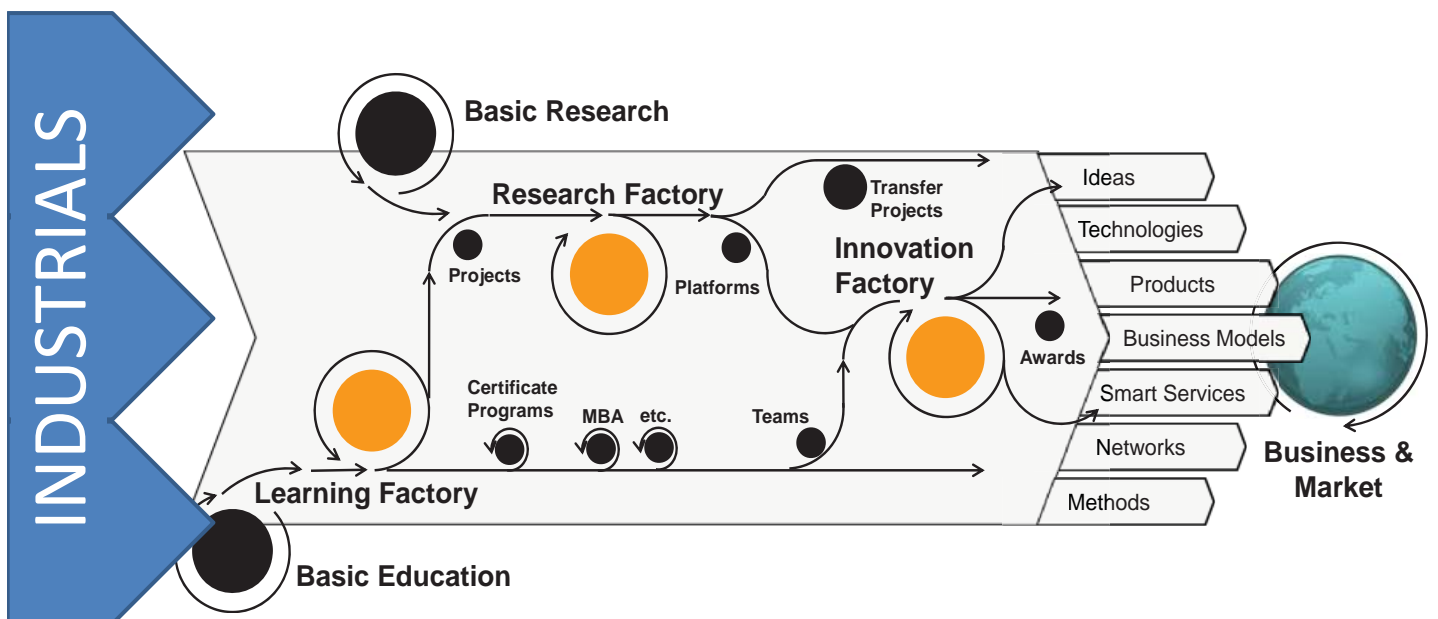
!! Thematic are for example – Under review

CLCs in the AVM KIC



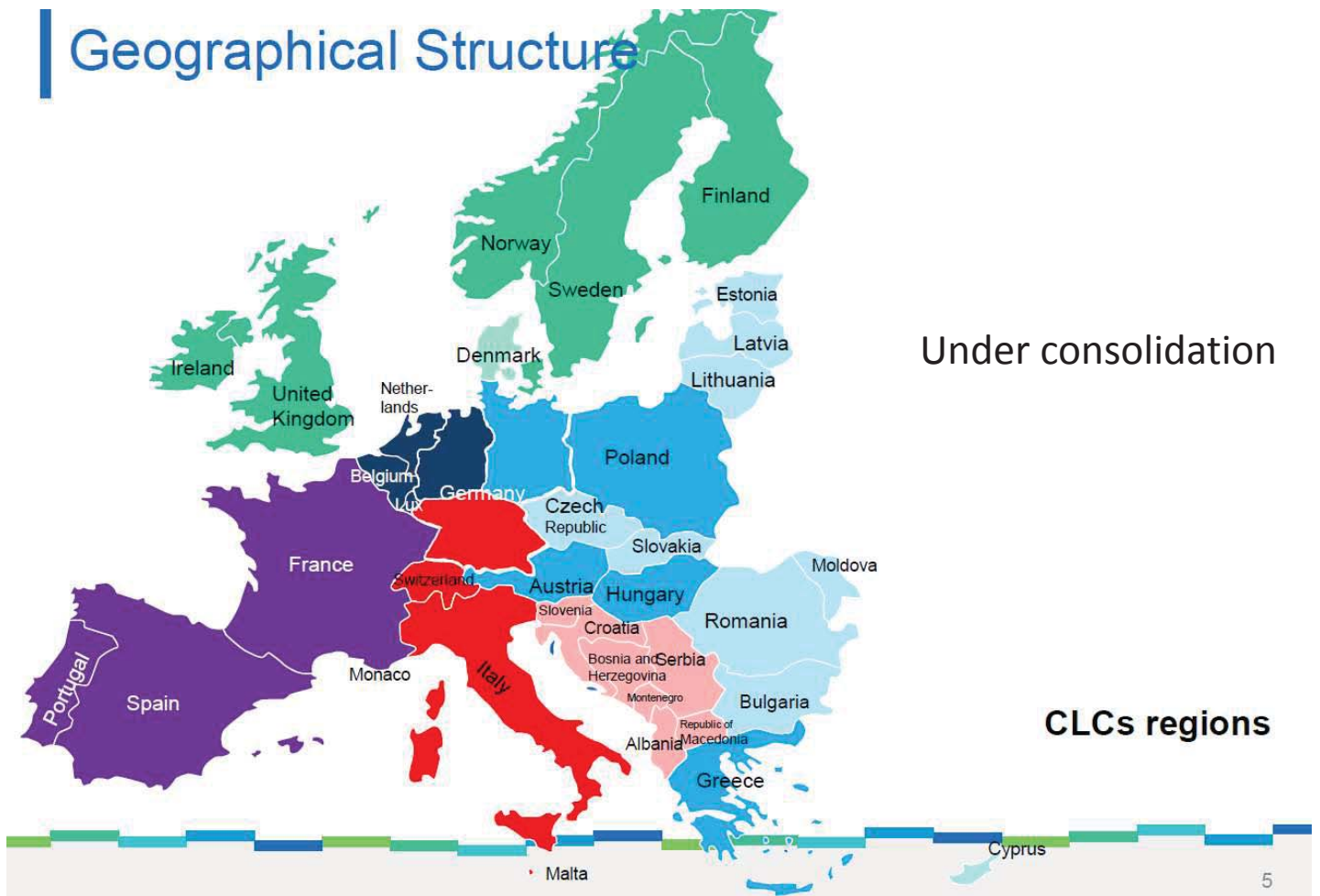
KIC Added Value
Manufacturing

From MANUFUTURE/EFFRA

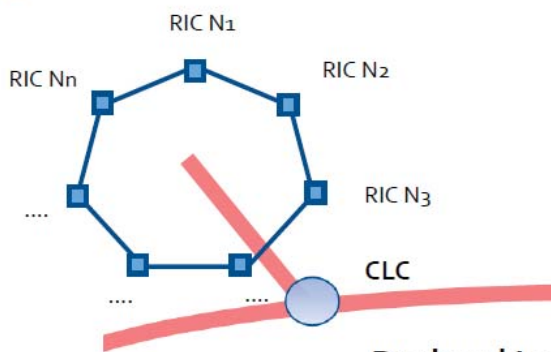


The KIC AVM as a Europe wide "factory" for research, learning and innovation

Geographical Structure



CLCs & RICs in the AVM KIC



Regional Innovation Centres (RICs)

- RICs scheme provides an original pan-European regional innovation model.
- RICs facilitate the engagement of regional priorities and strengths in the definition and implementation of the KIC approaches.
- RICs can emphasize their own themes and work on subjects of interest to the local industry.
- RICs help “attract” political & financial regional support for the KIC.
- RICs can cooperate with more than one CLC. They are attached to a CLC just for coordination / management purpose.
- RICs network provides less developed regions with the opportunity to get help.
- RICs scheme is flexible and allows that additional RICs can be added later on.

What is/could be a CLC? What is/could be a RIC?

CLC represents a community characterised by a thematic

- CLCs lead and are central to the innovation activities
- CLCs are responsible for the KIC AVM Radar
- CLCs are responsible for creating and sustaining the links between RICs
- CLCs are members of the governing board
- CLCs lead, coordinate training and education activities

RIC are the closest element to Operations

- A RIC is administratively attached to one CLC
- RIC has to coordinate its KIC activities considering "Ecosystem" and S3 and Region in line with CLCs
- RIC federates its nearest ecosystem and manage the pipeline processes
- RIC participates to the definition of the CLC business development
- Main role of a RIC is the technology transfer
- A RIC is identified as Competence Centres for thematic (and for one or more sectors) and expose Platforms
- RIC network are organised according to a matrix (value chain/sector) and is represented by one leader

Naturally Market uptake and Impact will be at the level of RIC

Operational structure (CLCs core / complementary themes approach)



!! Thematic are for example – Under review

Proposal Preparation Organisational Structure

Steering Committee

Chairs:

Chryssolouris G., Prof. (LMS)

Klocke F., Prof. (Fraunhofer IPT)

Members:

Beltran E. (Mondragon)

Korder G. (it's OWL)

Stahre J. (Chalmers)

Byrne G. (UCD)

Metternich J. (PTW Darmstadt)

Tolio T. (ITIA-CNR)

Caldeira J. (ANI/Manufuture)

Monostori L. (SZTAKI)

Tuokko R. (Tampere Uni)

Chlebus E. (Wrocław Uni)

Myklebust O. (SINTEF)

Vanden Abeele D. (CEA LIST)

Gerhard D. (TU Wien)

Reynaerts D. (KU Leuven)

John P. (HVM Catapult)

Sol E. (TNO)

Project Office - Members

Bueno R. (TECNALIA)

Hoercher G. (Fraunhofer IPA)

Mavrikios D. (LMS)

Demmer A. (Fraunhofer IPT)

Junai A. (TNO)

Taisch M. (PoliMilano)

Added Value
Manufacturing

Operational structure (EXAMPLE)

(CLCs core (RIC when applicable) / complementary themes approach)

Collaborative &
mobile
enterprises

Human-centred &
Customer-focused
manufacturing

Advanced
manufacturing
processes

Digital, virtual &
resource efficient
factories

Adaptive & smart
manufacturing
systems

A RIC exposes its
assets wrt Thematics

North
West
South
Central
East

Colouring reflects the region:

North
West
South
Central
East

!! Thematic are for example – Under review

THEMATICS – AN IDEA OF ...

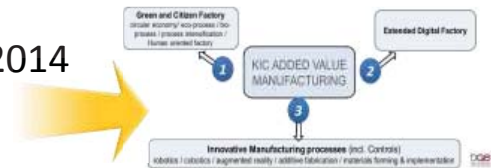
Contact: Didier VANDEN ABEELE

CEA List Deputy Director – European Affairs

didier.vanden-abeele@cea.fr - +33 6 78 13 81 18

Some rationale

- Based on the proposal made by the core team in 2014
 - Already presented in the EU arena

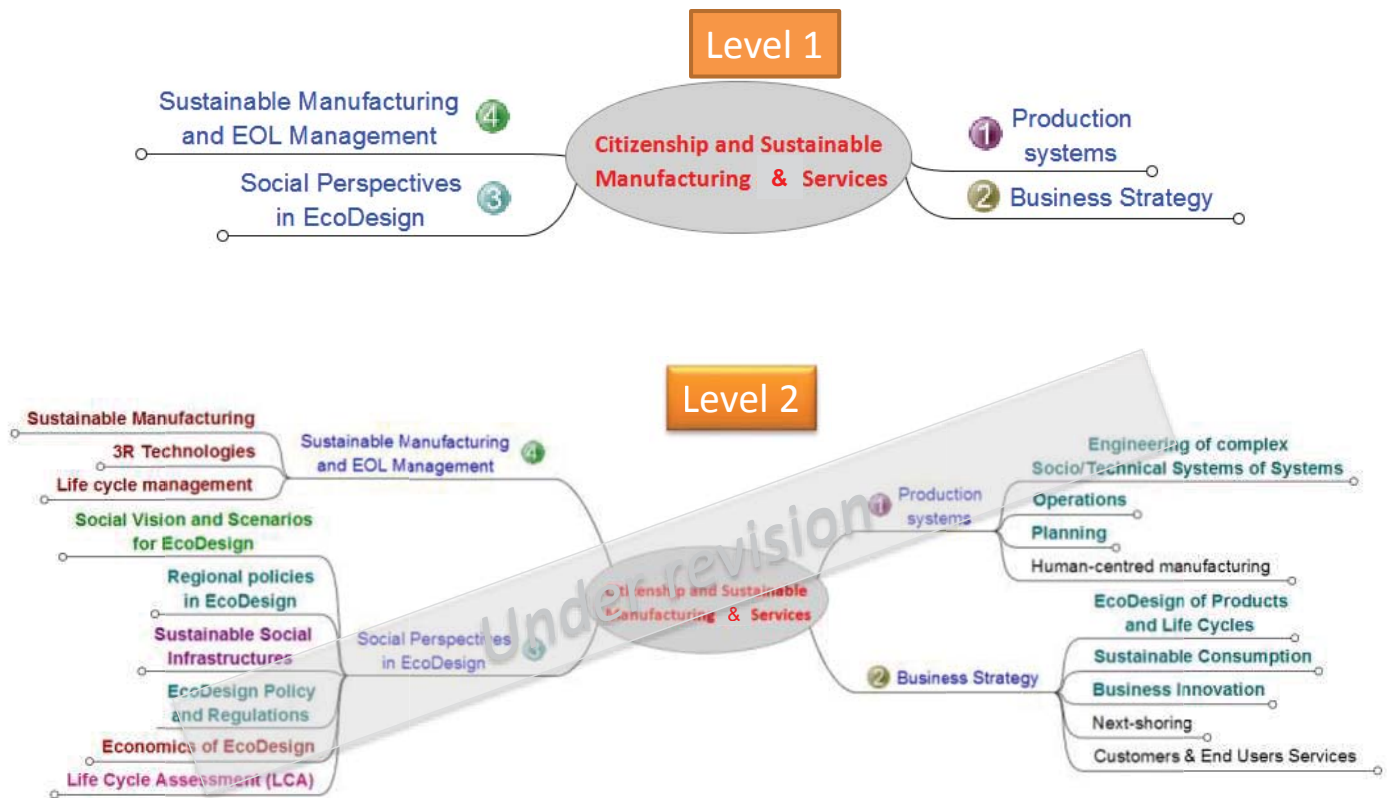


- The goal is to clearly identify the FR leadership on a federative thematic
 - Supporting a visionary perspective (5 years as ex)
 - Being a complement with the leitmotiv under preparation by other CLCs

- Consider the needs issued during the FR Industrials meeting in Feb 2015

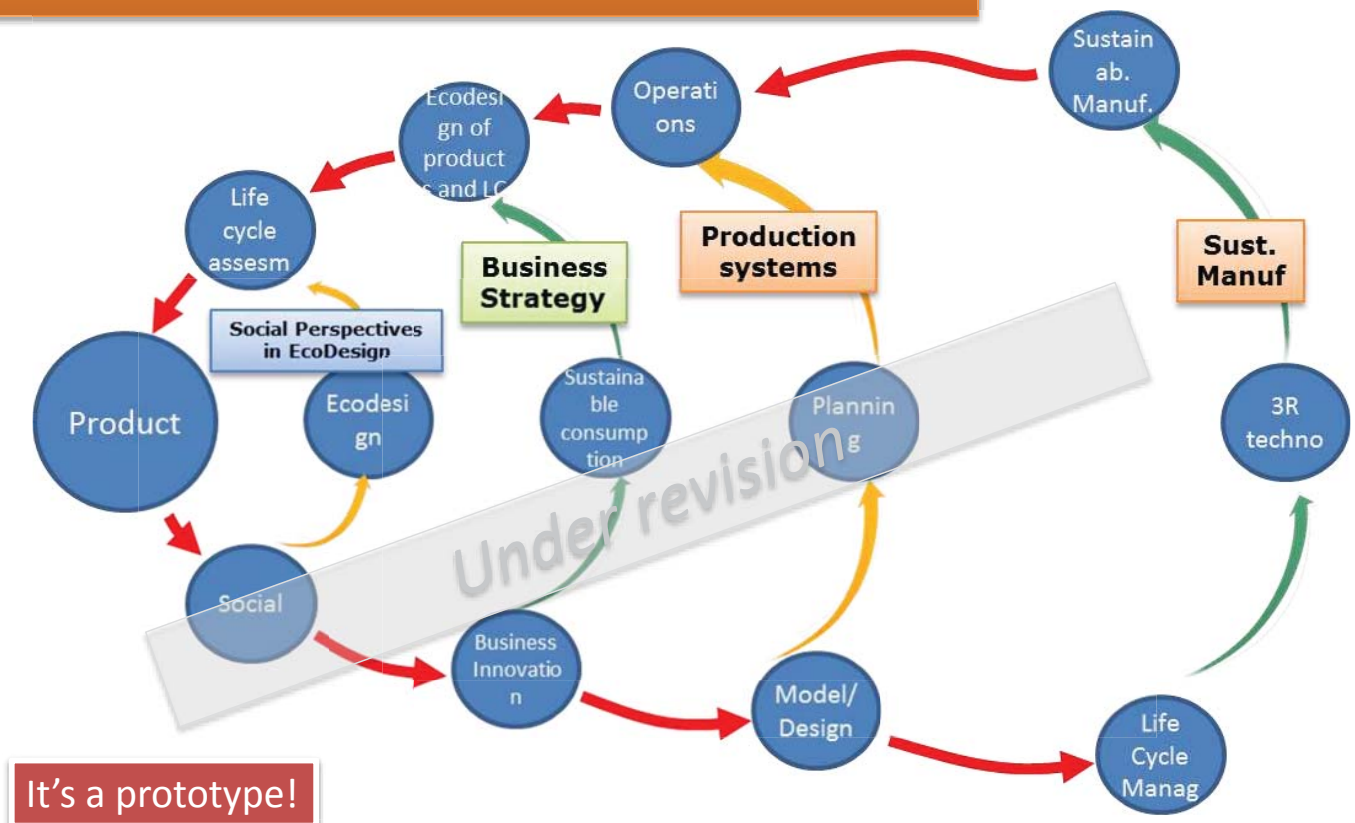


FOR FRANCE

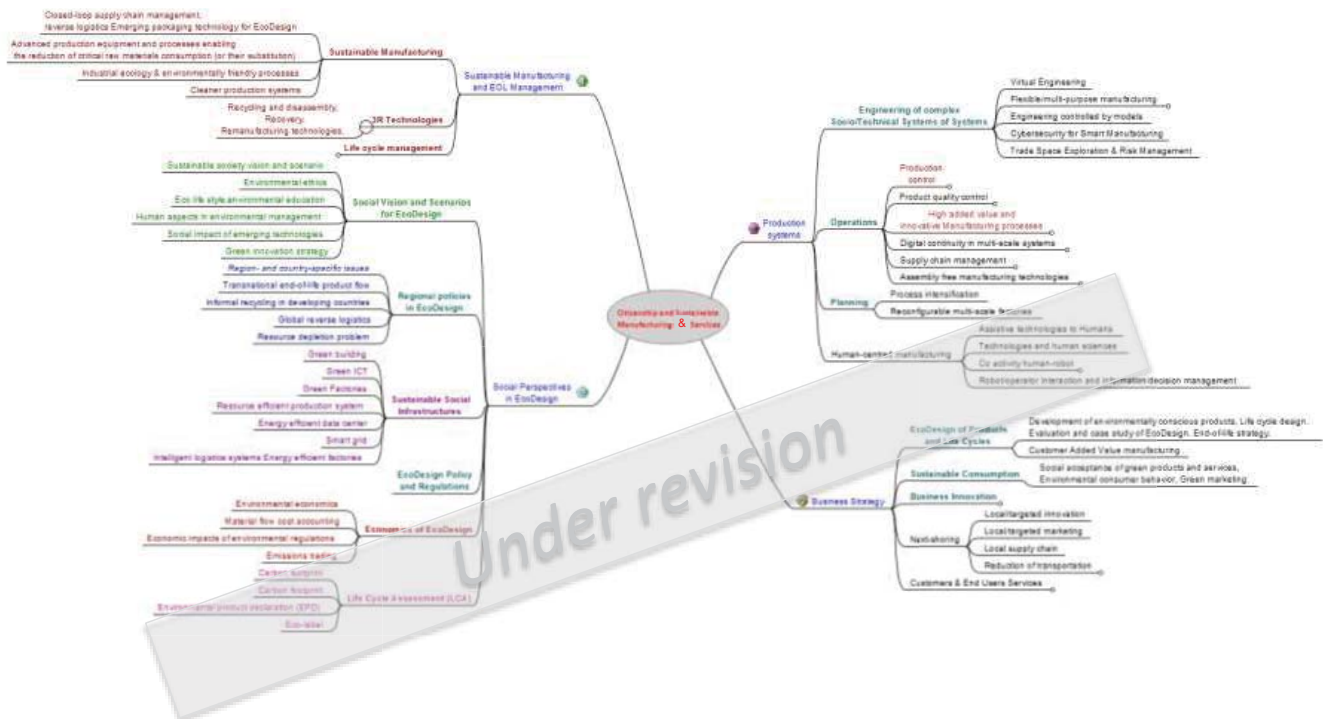


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The concept of the Human centric and Sustainable Manufacturing & Services



Level 3



DRESDEN – A CULTURAL TOWN



New Materials Concepts for Nonvolatile Data Storage

Ehrenfried Zschech^{1,3}, Thomas Mikolajick^{2,3}

¹ Fraunhofer Institute IKTS Dresden, Germany

² namlab GmbH Dresden, Germany

³ Technical University Dresden, Germany

Business Lunch Talk about Future Topics,
Brussels, 26th of January 2016

Ehrenfried.Zschech@ikts.fraunhofer.de

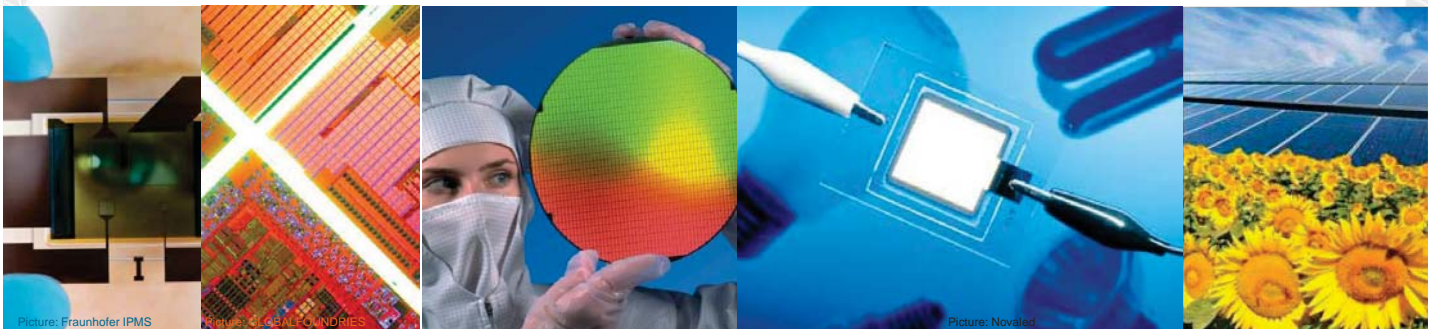


Micro and nanoelectronics: Explosion of complexity and application variety



Driving forces: Functionality, Mobility, Connectivity,
Communication, Access to data, ...
Internet of things, Industry 4.0, ...

DRESDEN – A TOWN OF SCIENCE AND INNOVATION



**PARTICULARLY IN ICT/MICROELECTRONICS AND
ADVANCED MATERIALS**

3 Messages

This decade in microelectronics is the decade of materials science and engineering

Performance gap for memories forces novel device concepts and more nonvolatile memories

New nonvolatile memory concepts require development and integration of new materials

Micro and nanoelectronics: Explosion of complexity and application variety

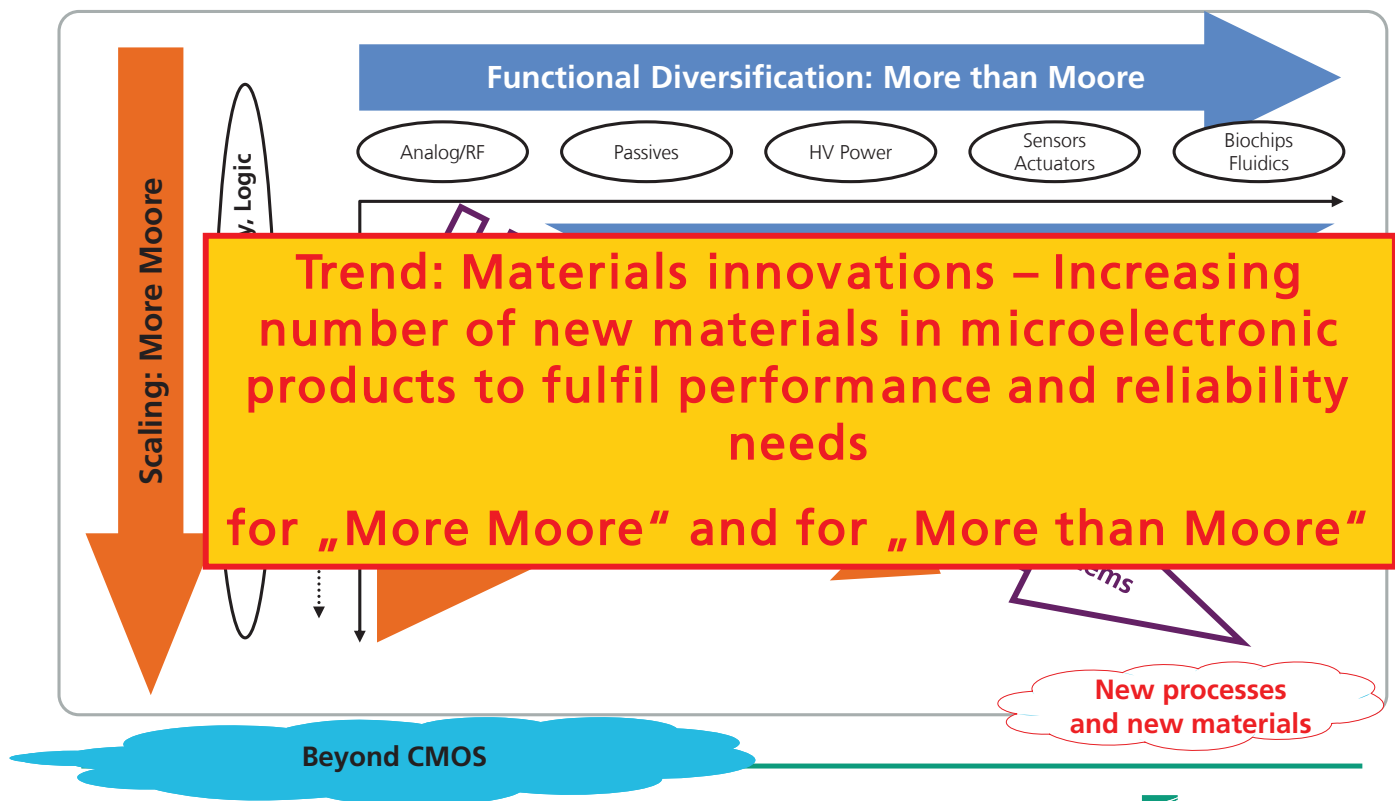


Semiconductor memory is an indispensable component and backbone of modern electronic systems.

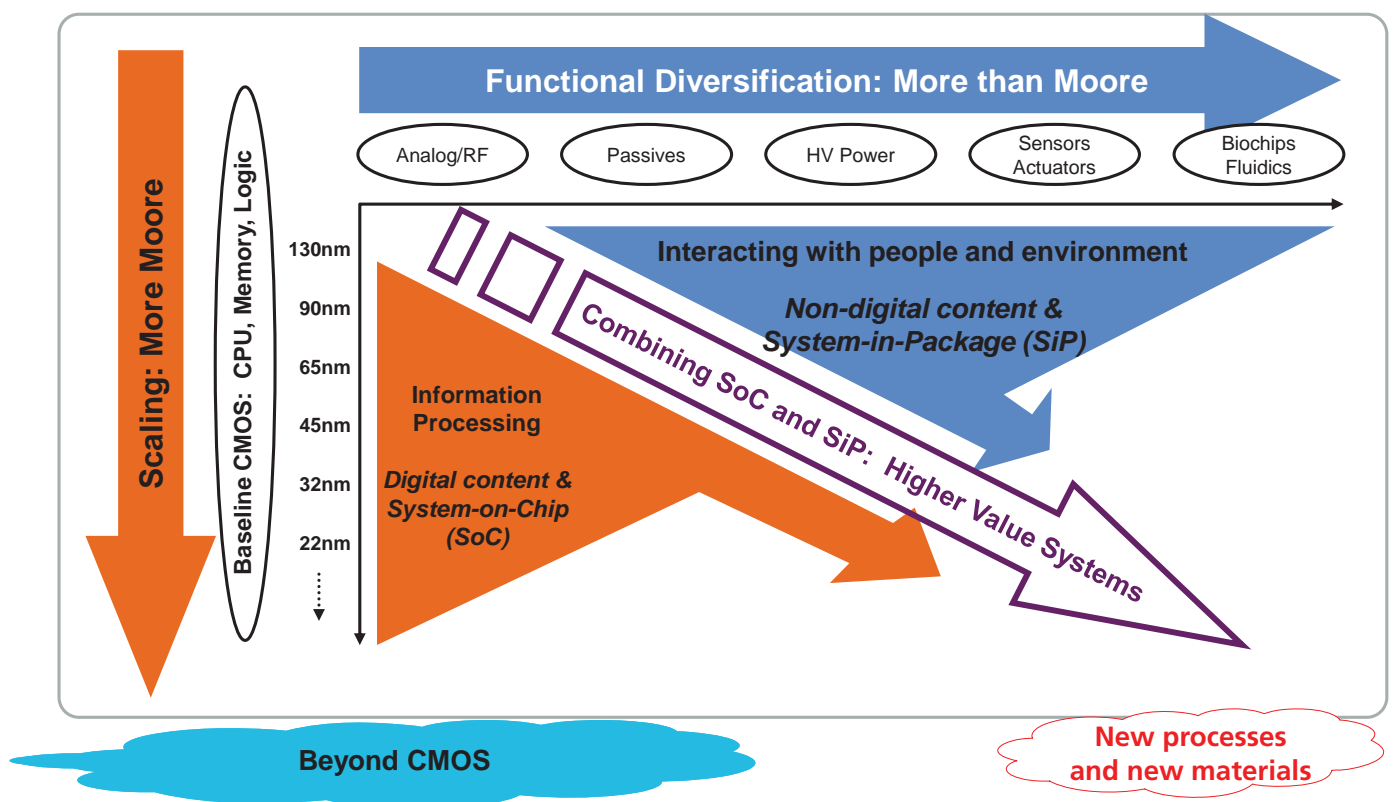
Market need: Store more data at less cost !

Driving forces: Functionality, Mobility, Connectivity,
Communication, Access to data, ...
Internet of things, Industry 4.0, ...

Scaling „More Moore“ and functional diversification „More than Moore“ → New processes and new materials

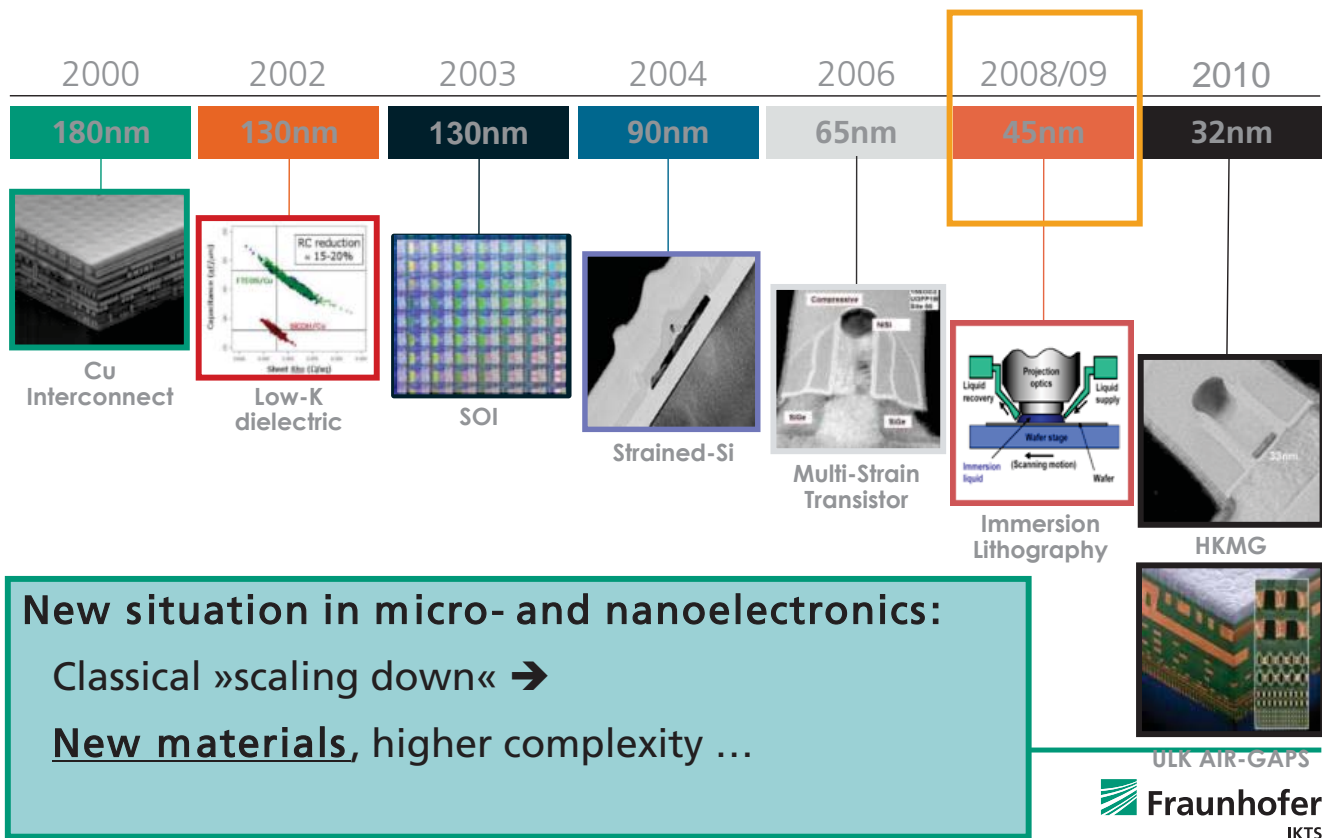


Perspectives for IT industry and nanoelectronics



Example: One decade at AMD/GLOBALFOUNDRIES: Most of the innovations are materials innovations

Courtesy: Globalfoundries Inc.



New situation in micro- and nanoelectronics:
Classical »scaling down« →
New materials, higher complexity ...

EUROPEAN COMMISSION / European Research Area / 7th Framework Programme

The impact of MATERIALS is growing particularly for electronics

Impact of advanced materials technology on ICT, Energy & Biotech. (% growth attributable to advanced materials)

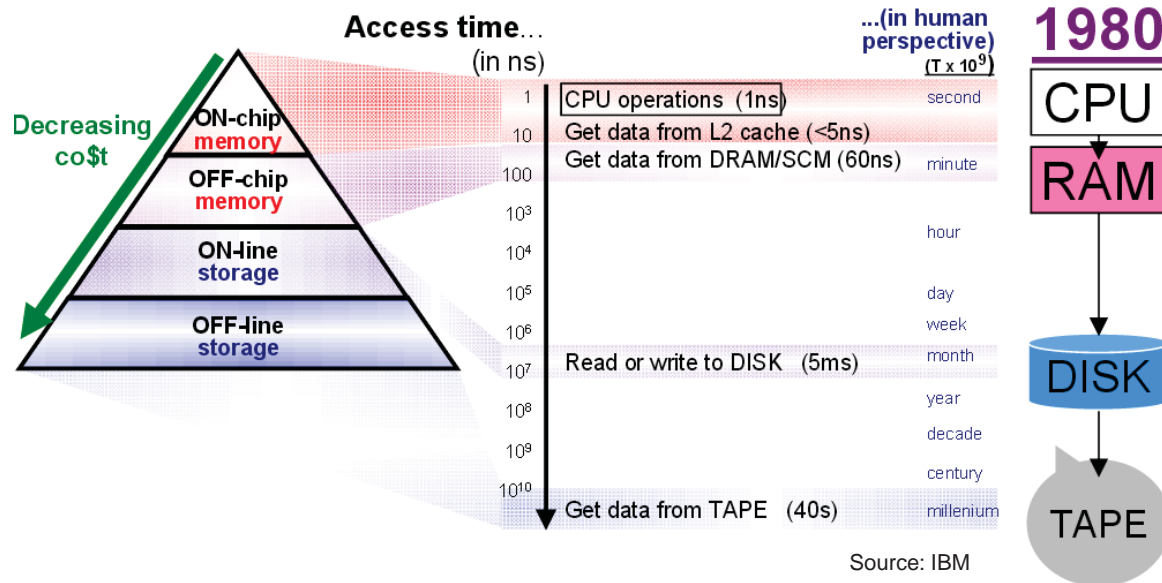
	1970	1980	1990	2000	2010	2020	2030
ICT	15	25	40	55	65	75	85
Energy	10	15	30	45	55	65	70
Biotech.	5	10	20	30	45	55	65

Advanced materials have an earlier & greater impact in ICT (incl. electronics), followed by Energy (incl. construction) and Biotechnology (incl. health)

Source: Sanford M. Moskowitz, « The Advanced Materials Revolution », John Wiley & Sons Inc, 2009

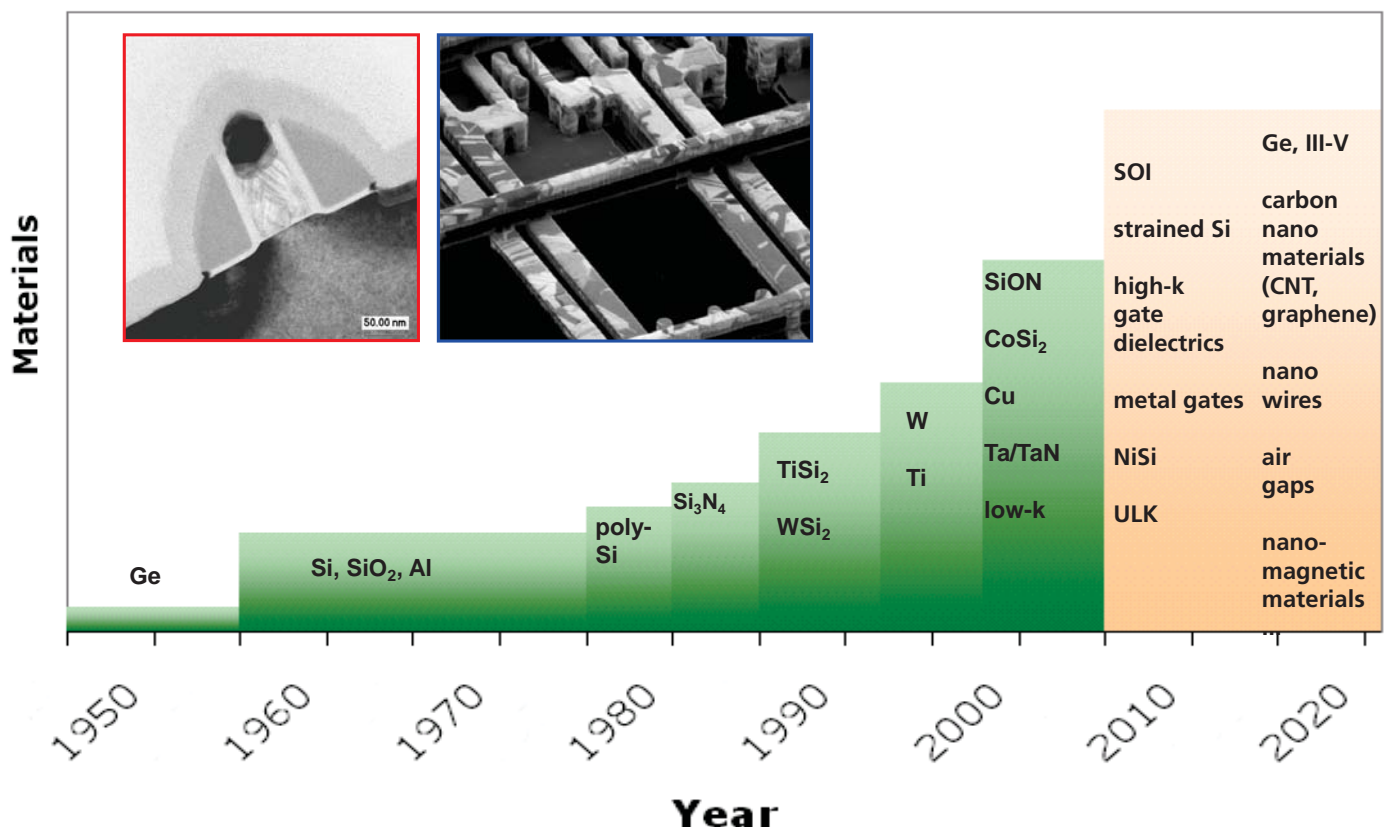


The memory hierarchy

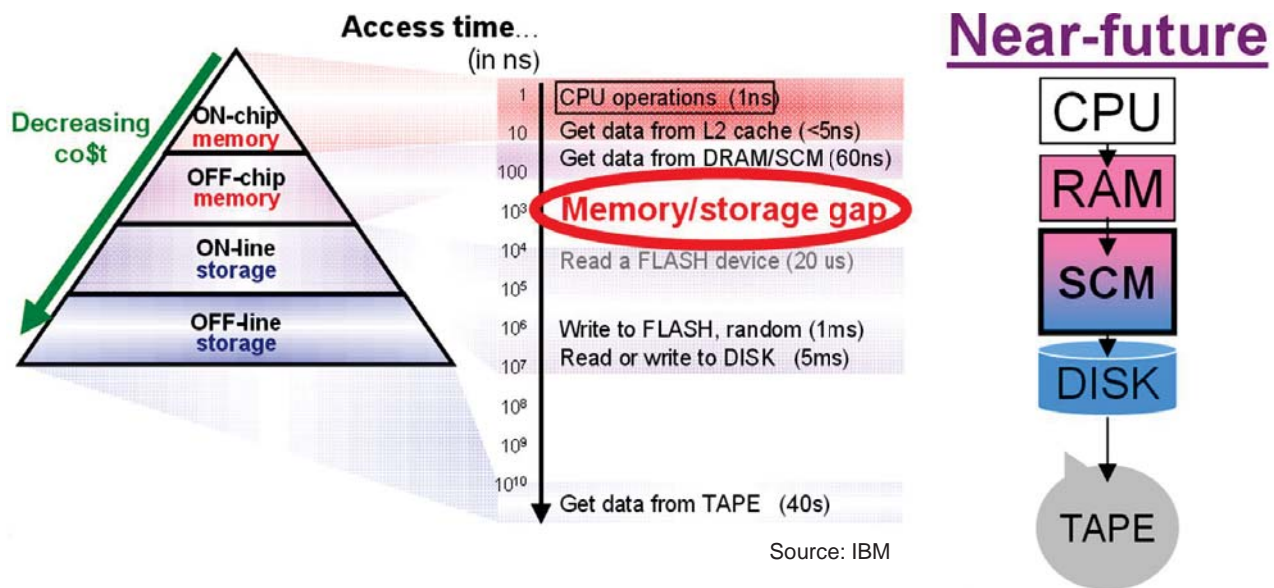


- Semiconductor memories all were Random Access Memories (RAM) in the 1980s
- Large performance gap between RAM and Disk / Tape

Implementation of new materials into the CMOS and "beyond CMOS" processes

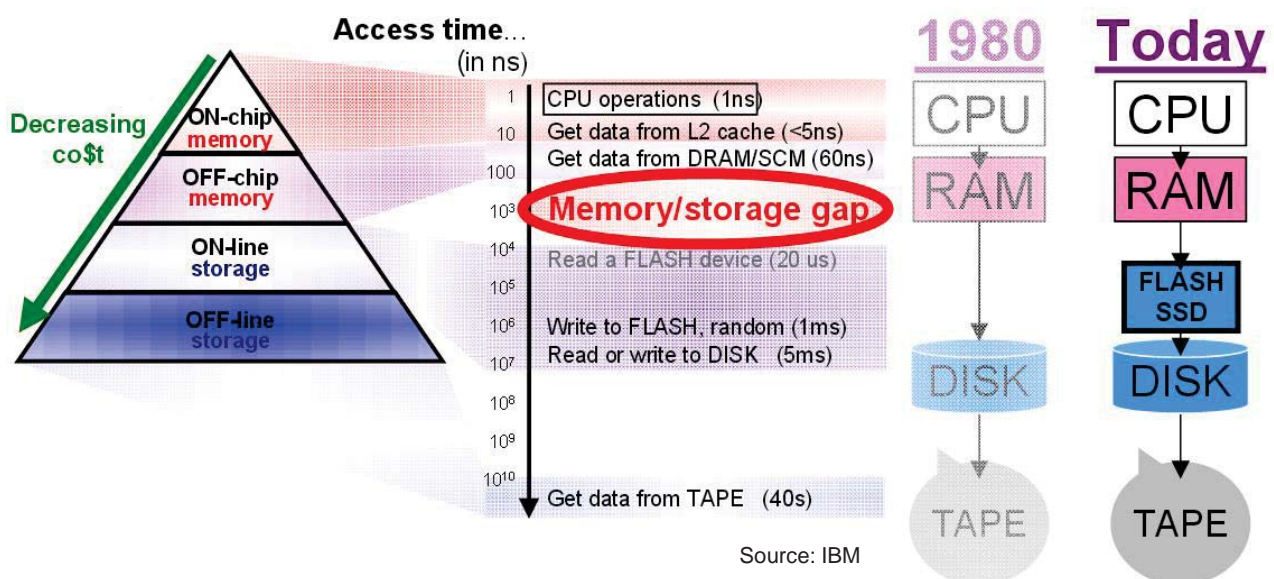


The memory hierarchy



- New opportunities to bridge the performance gap by novel memory concepts
- Increasing demand for nonvolatile semiconductor memory

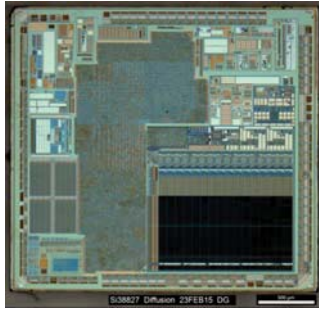
The memory hierarchy



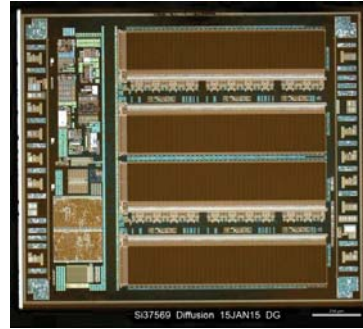
- Flash memories evolved as an important NON-RAM semiconductor memory
- Performance gap between Semiconductor Memory and Disk / Tape has reduced but is still significant

Emerging memory

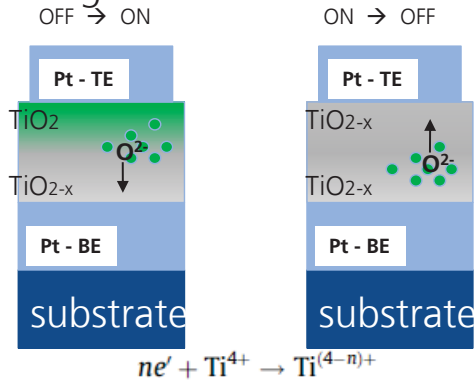
Panasonic Anion Migration (Ta_2O_5) @ 180nm



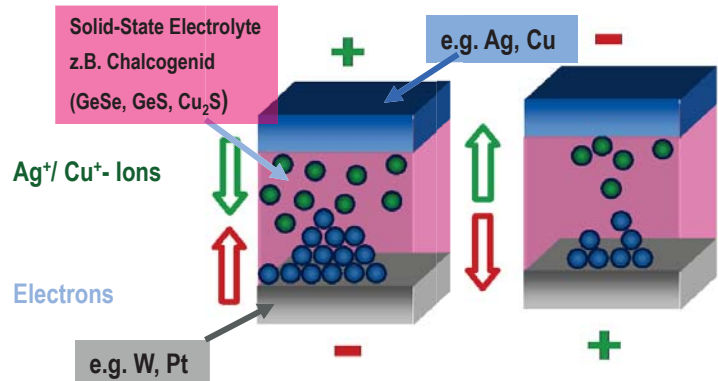
Adesto 1M CBRAM @ 130nm



Anion Migration RRAM



Kation Migration RRAM = CBRAM



Fußzeile

TECHNISCHE
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Emerging memory

Memory type	writing	reading
Ferroelectric	Electric Field	Charge
Magnetoresistive	Current / Magnetic Field Current (Spin Torque)	Resistance
Phase Change	Current / Heat	Resistance
Thermochemical RRAM	Current / Heat	Resistance
Electrochemical RRAM (CBRAM)	Current / Charge	Resistance
Valence Change RRAM	Current / Charge / Heat	Resistance
Charge Based RRAM	Current / Charge	Resistance

Progress towards a viable new resistive memory technology relies on fully understanding the mechanisms responsible for switching and charge transport, the failure mechanisms, and the factors associated with materials reliability.

(J. S. Meena, S. M. Sze, U. Chand, T. Y. Tseng, Overview of emerging nonvolatile memory technologies, Nanoscale Research Letters 2014, 9:526)

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DRESDEN

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Summary and outlook

This decade in microelectronics is the decade of materials science and engineering:

New thin film materials with specific properties will be needed → functionality, performance and reliability

Performance gap for memories forces novel device concepts and more nonvolatile memories:

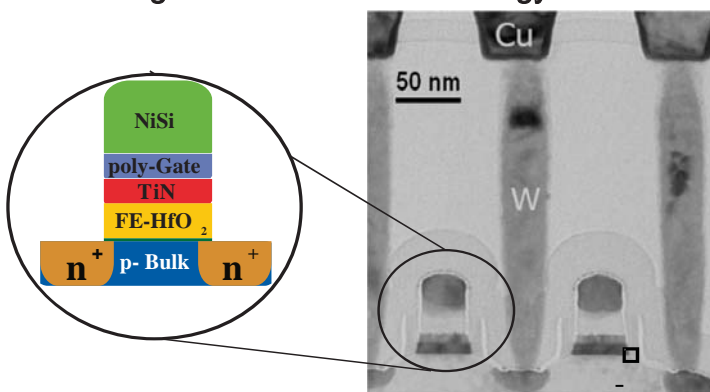
Conventional memory concepts (SRAM, DRAM, Flash) will be replaced by emerging new memory technologies

New nonvolatile memory concepts require development and integration of new materials:

Computational materials science, including materials modeling and materials characterization, is needed to evaluate materials compatibility and the potential for integration into new memories/products

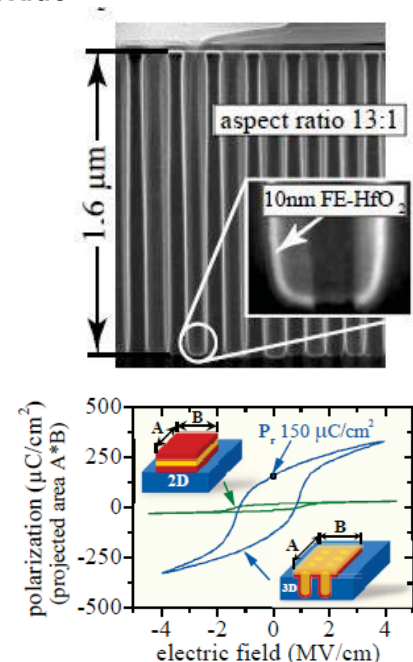
Emerging memory

TEM cross section and I-V characteristics of ferroelectric FET integrated into 28nm technology



- 3D Integration of PZT with oxide electrodes is problematic
- Ferroelectric Hafnium Oxide shows much better properties

3D integrated ferroelectric Hafnium Oxide



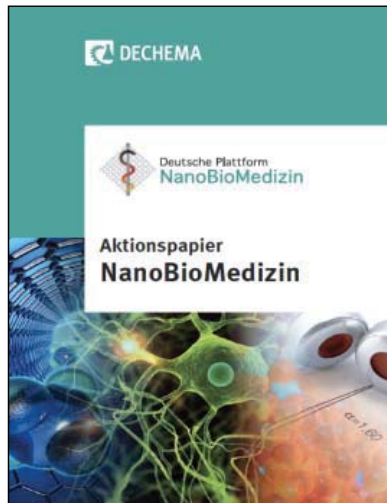
J. Müller et al., IEDM, 2013
P. Polakowski et al., IMW, 2014

Thank you !



Contact: ehrenfried.zschech@ikts.fraunhofer.de

Strategic papers



ESTHER	20 th Nov. 2015
ESTHER	
Proposal for an Industry Driven Initiative on Emerging and Strategic Technologies for Healthcare	
Outline	
1	Executive summary 3
2	Background for EU healthcare transition 4
3	Initiative to drive EU healthcare transition 8
4	Objectives and Actions of ESTHER 9
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4.2	Open Innovation 10
4.2.1	Access to public finance 10
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4.2.3	Implementation in regional clusters 12
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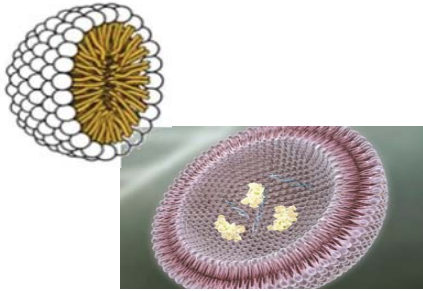


Deutsche Plattform
NanoBioMedizin

Emerging and Strategic Technologies for Healthcare

KLAUS-MICHAEL WELTRING,
CHAIRMAN OF THE GERMAN PLATFORM NANOBIOMEDICINE

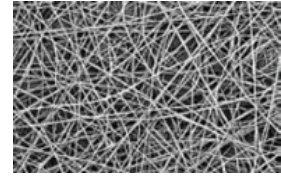
Nanomaterials for Medizin



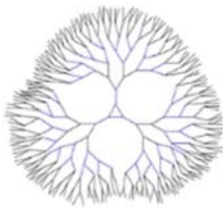
Micelles & Liposome



Proteins, ex. Albumin



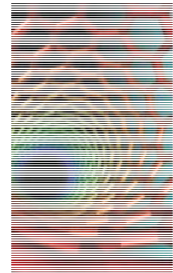
3D-Nano structures



Polymers, ex. Dendrimers



Nano structured surface

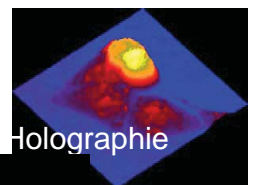


Nano tubes

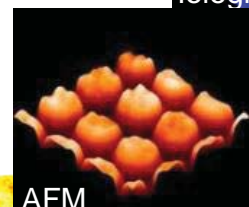
Basis for Nanomedicine

High resolution tools for analysis of the molecular basis of disease development at the nano scale

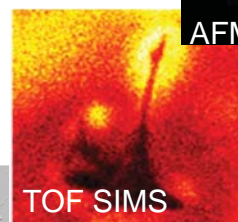
➤ Precision Medicine



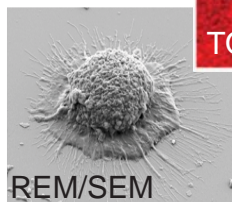
Holographie



AFM



TOF SIMS



REM/SEM

German platform NanoBioMedicine

Inauguration

- 4. March 2015 at Frankfurt
 - 90 Participants from research, industry SMEs, politics and regulators
 - Communication platform and strategic „Think Tank“
 - Representation of the German community at the European and international level
- Definition of R&D and translation topics for Germany



6

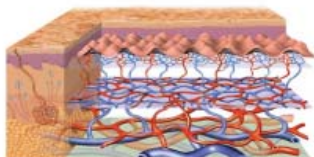
Cross-KETs for Medicine

ArtiVasc 3D Result

Artificial skin
for Tests

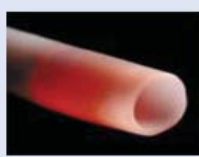


Artificial skin
for Implants



Future application possibilities of ArtiVasc 3D

Artificial
vascular graft



Artificial
Heart Valve



Artificial
Organs



Therapy

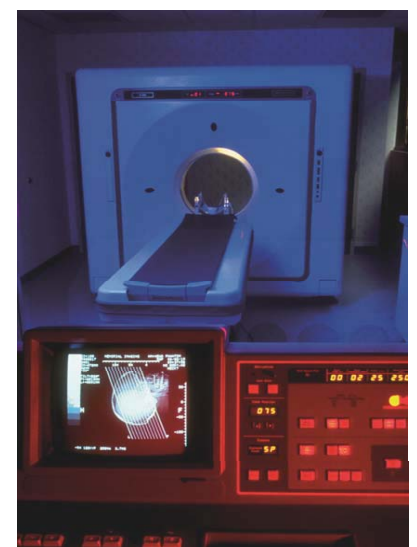
- Long circulating drug carrier
- Targeting across barriers
- Nanoactives
- Knowledge based therapy systems
 - Combination therapies
 - New validated biomarkers
- Producibility, stability, shelf life, etc.
- Pre-clinical characterisation services
- Ecotoxicology



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Diagnostics

- Multi parameter diagnostics (multi modal, multiplexing)
- Liquid biopsy
- Point-of-care diagnostics (Lab on a chip)
- Therapy monitoring
- Next generation sequencing (Prevention, Stratification)
- Sensors (in, on, outside the body)
 - Biocompatible and functionalised surface
 - Energy supply (self sustaining systems)
- Big Data
- Standardisation, robustness, cost, ...



7

Translation

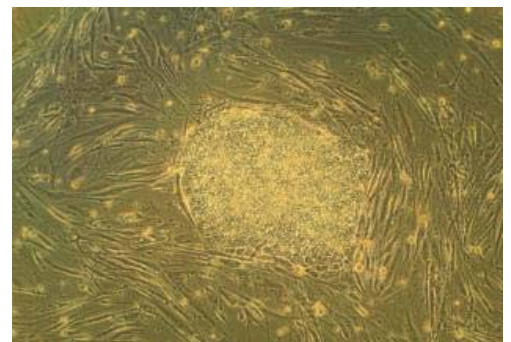
- Better information and training about regulation
- Interdisciplinary education and training
- Continue and improve successful translation concepts
 - Translation centers for Reg. Med.
 - Industry in Clinic
 - Industry incubators
 - Pre-clinical characterisation services
- Clinical research professorships
- Integrated funding from nanomaterial -> clinic (incl. clinical phase I-IIa)
- Full coverage of new value chains



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Regenerative Medicine

- Design of biocompatible and functionalised 3D-biomaterials
- Better knowledge about biology of tissue
- Immune modulation and long term immune toxicology of implants
- Vascularisation and innervation
- Homing of stem cells
- Encapsulation of cells
- Shelf life and sterilization
- „Feedback loop“ development (basis science vs clinical needs)
- Large animal models vs rodents



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Strategic R&I Agenda

- UNMET CLINICAL NEEDS
 - ATHEROSCLEROSIS
 - CANCER
 - CARDIOVASCULAR
 - NEURODEGENERATIVE
 - INFECTION
 - DIABETES
 - ARTHRITIS
 - OTHER DISEASES
- NANOMEDICAL AND CROSS-KETS SOLUTIONS
- IMPLEMENTATION



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ETP Nanomedicine



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The Medical Technologies transition

Cross technologies

- Convergence of (Key Enabling) Technologies
 - Nanotechnologies, advanced materials, micro/nano electronics, manufacturing, biotechnologies, photonics, ICT

Cross industries

- Pharma
- Medical devices
- Biotech
- IT, IoT

Cross business models

- IVD associated with therapy : companion tests, predictive biomarkers
- Combined therapies, combination products, borderline products : drug releasing stents
- Connected diagnostics

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The Healthcare transition

from **acute** medical interventions towards **preventive** strategies

from the use of **blockbuster “one-size-fits-all”** towards the **personalised** approach

from **supportive** treatments aiming towards a **complete** cure

From **clinic** to **remote** treatment (**digital health**)

What is ESTHER ?

"...A European initiative launched by the EU Commission and the healthcare industry within the framework of Horizon 2020 to raise competitiveness of European Medical Technologies industries by developing and manufacturing innovative healthcare technologies, in a changing regulatory and economic environment..."

Health 2.0

Digital health : convergence of the digital and genomic revolutions with health, healthcare, living, and society.

- Tele-health
- Mobile Health
- Electronic Health Record
- Wireless Health

Turn over : €220 bn in 2020

Venture investment \$4.1 billion (2014), a 125% increase year-over-year. It surpasses Medical Devices

Pioneers : Apple, Google, Qualcomm, Verizon, IBM...



Actions

- 1. Foster research, development and innovation towards smart and connected medical devices**
 - Strategic Research and Innovation Agenda (SRIA) for smart connected Medtech
 - MultiKETs collaborative project to de-risk the opportunity sufficiently to enable private investment
- 2. Accelerate the translation process of smart medical solutions on healthcare markets**
 - Access to public finance
 - Market access
 - Regional clusters
 - Regulatory sciences
- 3. International interactions**
 - Increase attractiveness of Europe for global healthcare industries
 - Training and exchange of personnel between EU and emerging economies

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Vision

Make Europe the leading place to invent,
develop, manufacture and implement
innovative cost effective healthcare solutions

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Objectives

1. ESTHER will **drive the convergence** of technologies, business models and industries
2. ESTHER will **facilitate the efficient translation** of clinical needs into healthcare solutions based on smart medical devices
3. ESTHER will **enable sustainable healthcare systems** within the EU
4. ESTHER will ensure that the **EU smart Medtech products** and services **become the global benchmark** in safety and affordability

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Stakeholders



More to come....



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Thank you for
your attention!



ESTHER Task Force

EC	« Rest of the world »
Maj-Inger NILSSON	Françoise CHARBIT
Heico FRIMA	Klaus-Michael WELTRING
Fergal DONNELLY	Paul GALVIN
Andreas LYMBERIS	Patrick BOISSEAU
Bernd RAINER	Bertrand LOUBATON
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- #1: Brief Introduction of Sensors & PCBs
- #2: The PCB Market
- #3: PCB Manufacturing (1-2 Sided PCBs): Process and Cost Comparison
- #4: PCB Manufacturing Multi Layer: Process and Cost Comparison
- #5: Nano-Fabrication PCB Business Model

A Business Perspective: On the use of Nano-Materials for Printed Circuit Board Fabrication

Dr Pufinji Maclean Obene
Operations Director
Precision Varionic International
Swindon, UK

#1.2 : A Business Perspective: On the use of Nano-Materials for Printed Circuit Board Fabrication



“At the heart of the search for the formulation of products for sustainability lies the integration of process and ingredient sources. To this end the nature of the source must be compatible with the manufacturing technology. In many process systems core to the broad concept of sustainability is the flexibility of additive manufacturing”

❖ What does this really mean?

- ☐ If you are going to introduce a different way of what is currently being done now and successfully,
- ☐ What you introduce must be
 - Sustainable: Industry must be capable of manufacturing the raw ingredients.
 - Compatible: The final look must be no different from what is already being used.
 - Processable: The manufacturing technique and output specification must be comparable or better.
 - Economical:
 - If it costs more forget it.
 - If it costs only just a little bit less, OEM's may not think it worthwhile to change.
 - If it saves you up to 25% from existing state of the art, then maybe you have a chance.

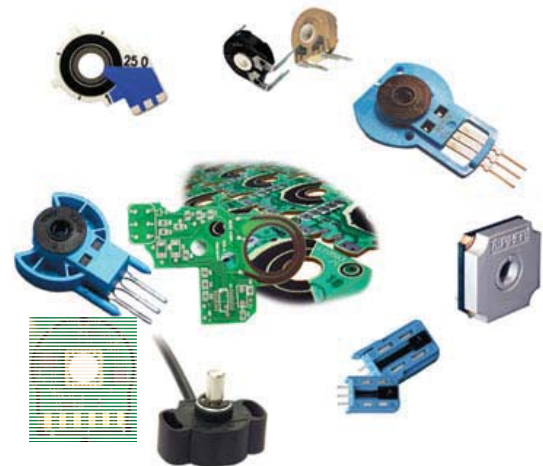
#1.1: A Business Perspective: On the use of Nano-Materials for Printed Circuit Board Fabrication



- ☐ Development of Nano Materials and its application is well funded by both EU and National Governments within the EU
- ☐ Nano-Materials are sold by major material companies.
- ☐ However there is very little uptake in the Industries that matter. i.e. Automotive, Electronics, Communications, Consumer, Medical, FMG etc.
- ☐ Why?:
 - Perceived limitation in processing the technology?
 - Not robust enough?
 - No real advantage gained?
 - Technology too new? Uptake from OEM's difficult?
- ☐ Nano-Materials sold by material companies are mostly sold for R&D and small sample prototypes.
- ☐ **Thus EuroRoads needs to drive ME's, SME's, RTO's and HEI's to make sure the uptake is less difficult for OEM's and the final customer (All Of Us).**

#1.4: Nano Materials in Automotive Sector?

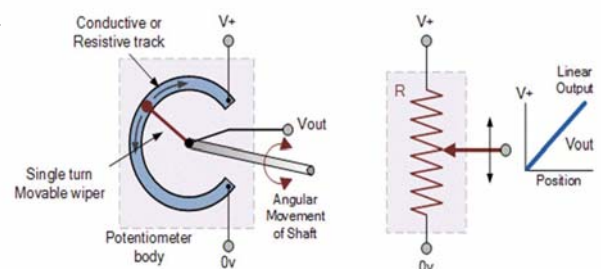
- ❑ The market revenue for automotive sensors is estimated to reach \$31 Billion by 2020, at a CAGR of 7.72% between 2015 and 2020.
- ❑ In 2015 an estimated 2,760 million automotive sensor units was supplied to the market. i.e. in 2015 for automotive sensors alone, **nearly 3bn PCB's could have been manufactured more economically using nano-materials.**
- ❑ The world volume for ALL SECTOR PCB fabrication is even greater!! (> 60,000 million PCB's)
- ❑ If we want Nano-Materials to be effective and taken seriously these are the typical markets EuroRoads funding needs to address.



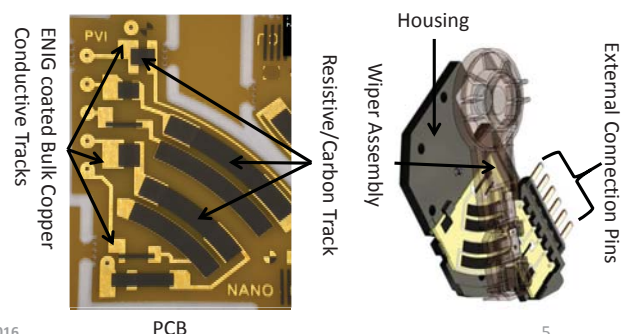
Type (Temperature, Position, Inertial, Pressure, Image, and Others),
Application (Powertrain, Chassis, Exhaust, Body Electronics, Safety & Control, Telematics, and Others)

#1.3: Difference between a Sensors and PCBs

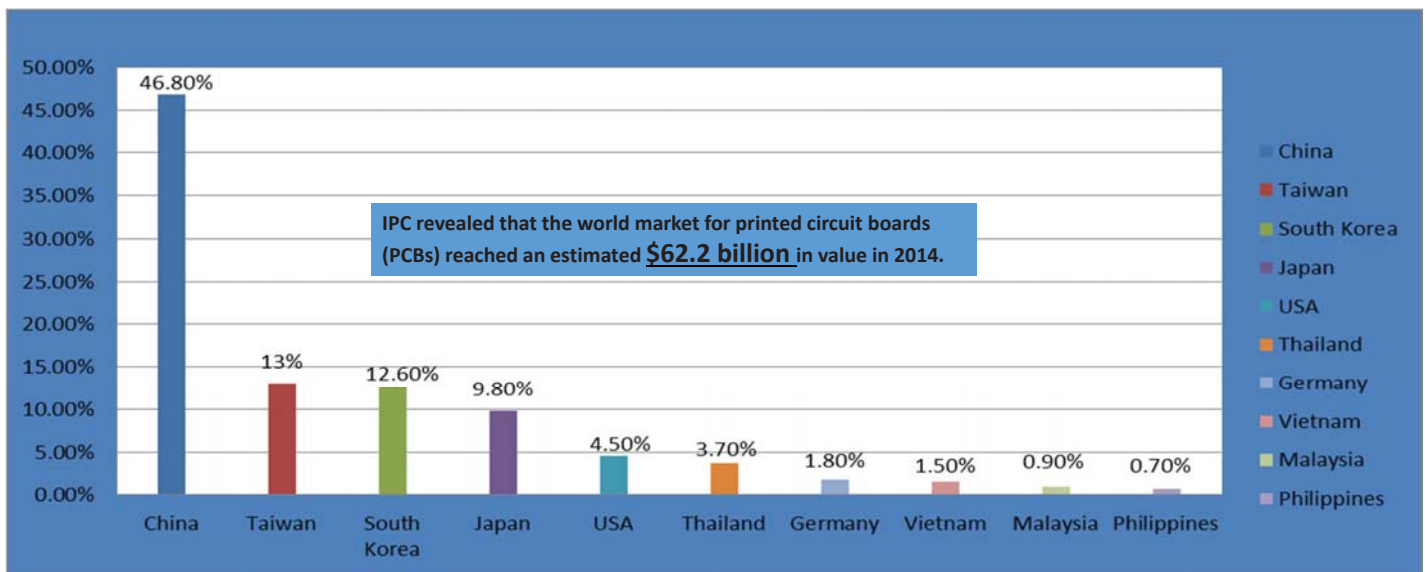
- ❑ In the automotive sector potentiometric sensors are used to measure and control movement across a wide range of sub-systems within the car, such as: **movement of control pedals**, movement of **steering wheel**, movement of **wing mirrors**, movement of the **engine valves** etc...
- ❑ There are two main types of potentiometric design:
 - Contact Devices: whereby there is a physical contact between a wiper and the resistive track (Shown)
 - Contactless Devices: whereby the principle of 'induction' is used to create a connection between the wiper (usually a magnet) and sensing element, thereby enabling contactless systems (Not Shown)
- ❑ Both types sensor require PCB with conductive as well as resistive elements which together defines the PCB circuit, a housing to hold the PCB and wiper in alignment as well has to make connectivity to the outside world.



Schematic of a contact potentiometric system



#2.1: World PCB Fabrication Market



Source: IPC world production Report for 2014

IPC – Association Connecting Electronics Industries

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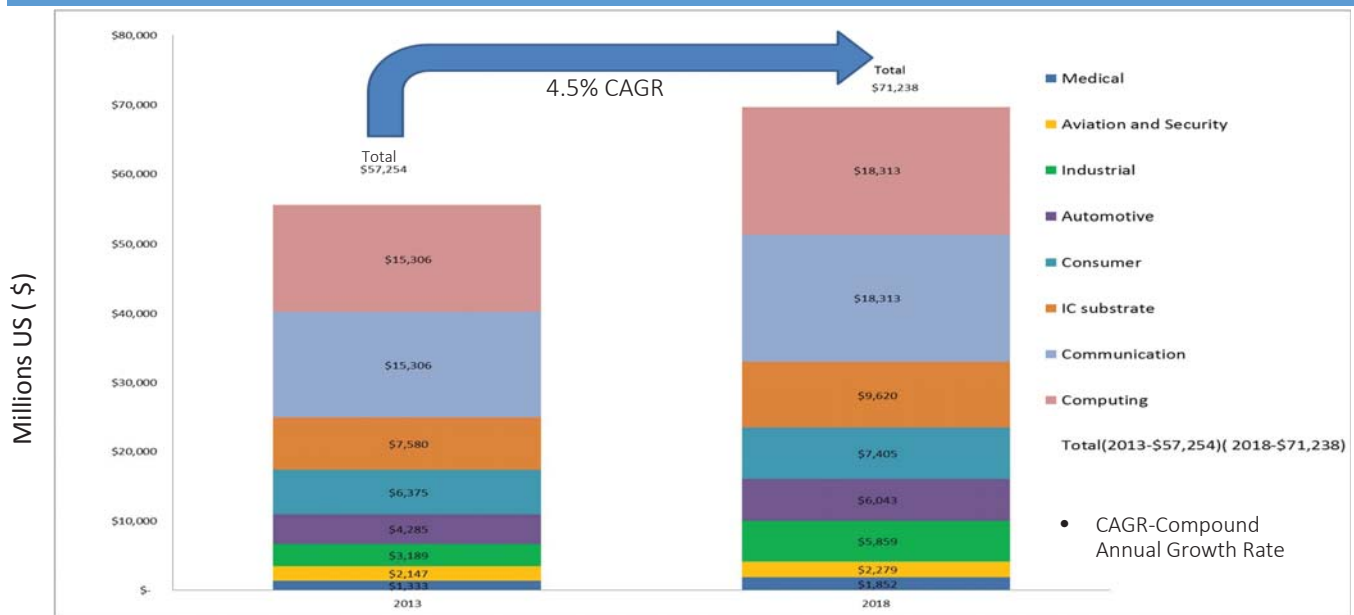
The PCB Market

- #2.1: World PCB Fabrication Market
- #2.2: Top 10 World PCB Manufacturers
- #2.3: Total PCB Market by Segment
- #2.4: PCB Market by Type
- #2.5: Ten year forecast market data for conductive inks and paste across different market segments (USD millions)

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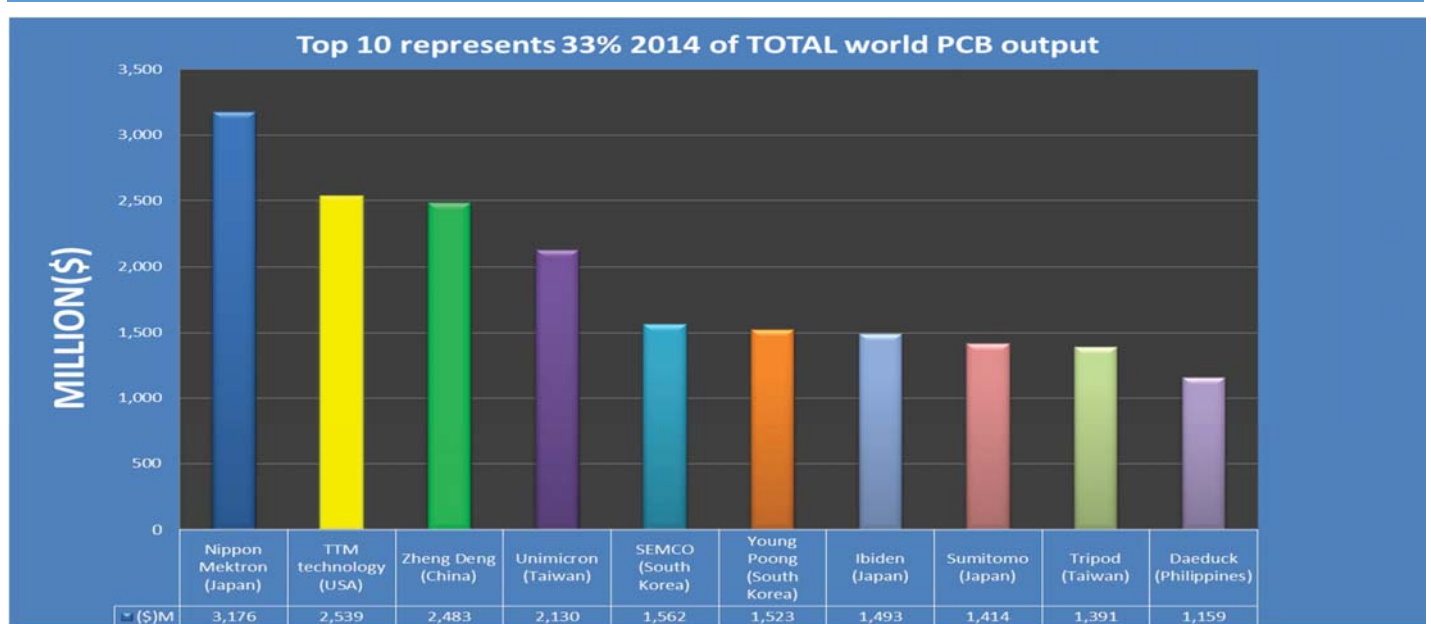
#2.3: Total PCB Market by Segment



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#2.2: Top 10 World PCB Manufacturers



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#2.5: Ten year forecast market data for conductive inks and paste across different market segments (USD millions)



Application	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
c-Si	1509.6	1530.9	1567.5	1602	1630	1668.5	1696.7	1728	1763	1802.6	1862.8
a-Si	58.8	59.6	68	71.2	73.6	70.3	74.6	66.2	59.7	69.8	58.3
RFID	0.03	0.05	0.08	0.12	0.2	0.3	0.4	0.8	1.5	2.9	2.9
Automotive (window defroster)	122.8	126	129.4	132.8	136.1	139.1	142.1	144.9	147.7	150.4	153.2
Automotive (indoors)	14.6	32.2	53.4	73.2	89.3	101.2	109.6	115.4	119.4	122	121.9
Touch (ITO replacement)	7.7	16	25.1	33	41.4	48.7	56.3	62.2	68.2	70.9	70.7
Smart phone touch (bezel)	222.9	248.2	266.8	279.4	288	294	298.2	301.4	303.7	305.3	303.7
Tablet phone touch (bezel)	299.3	322.1	338.7	345.3	351.4	352.4	357.7	358.4	359	357.8	350.6
Notebook phone touch (bezel)	47.8	57.4	66.2	73.1	79.1	85.3	90	93.7	98.5	101.2	103.5
Smart packaging	4.3	5.4	5.8	5.9	5.9	5.8	5.7	5.6	5.5	5.5	5.5
Logic and memory	2.5	3.7	4.9	7.4	10.8	14.6	18.9	23.7	32.7	42.6	44.2
Sensors	1.9	1.9	1.9	1.9	2	2	2	2	2	2	2.1
Total	2,292.2	2,403.5	2,527.8	2,625.3	2,707.8	2,782.2	2,852.2	2,902.3	2,960.9	3,033.0	3,079.4

Source: IDTechEx

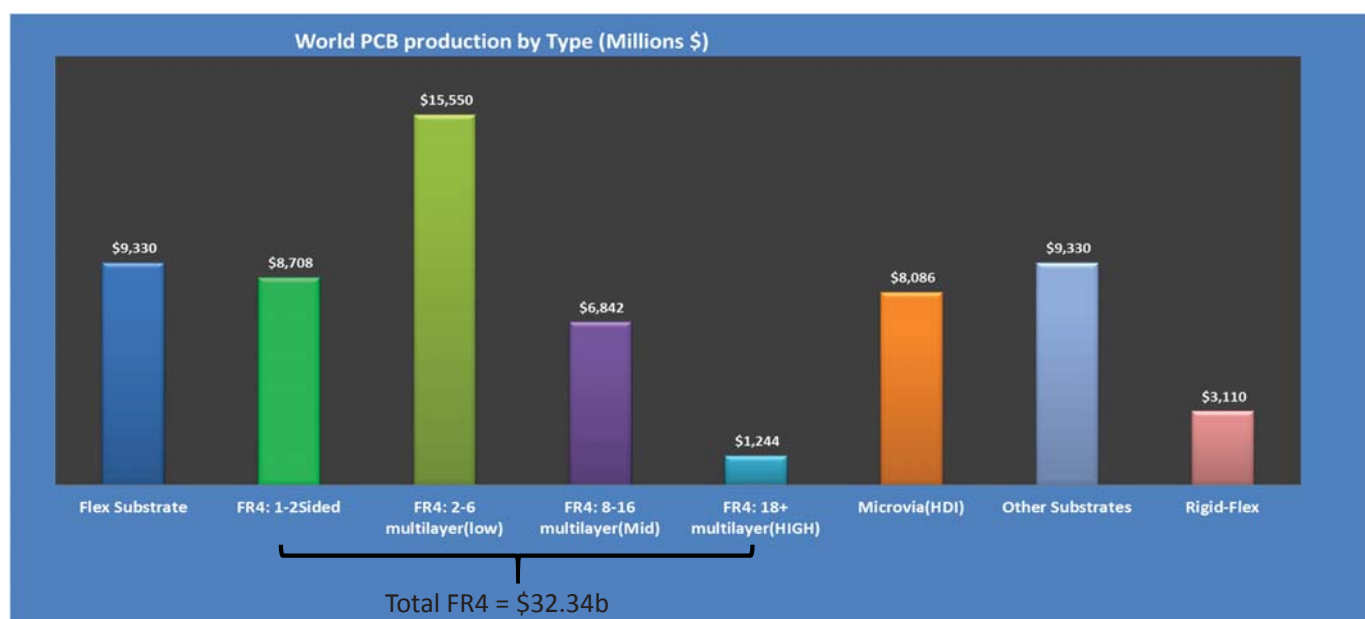
- Conductive ink and paste business is a large market that will generate **2.4 billion USD in 2016 in revenue at the ink/paste level**. This market however is segmented, consisting of many emerging and mature markets.
- Overall, the market will experience **2.7% CAGR over the coming decade**, although growth will be unevenly spread with several target markets experiencing rapid growth while others decline/stagnate. This represents both opportunities as well as risk for all market participants.

	2016	2025
All conductive Ink and Pastes Across all Market Sectors	€ 2,403,500,000	€ 3,097,400,000
Average Cost / Kg	€ 1,132	€ 1,146
Silver Flake Powder Conductive Paste	€ 1,505,180,000	€ 1,733,980,000
% Silver Powder Conductive Paste	62.6%	56.0%

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#2.4: PCB Market by Type

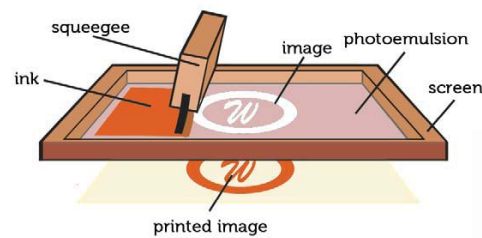


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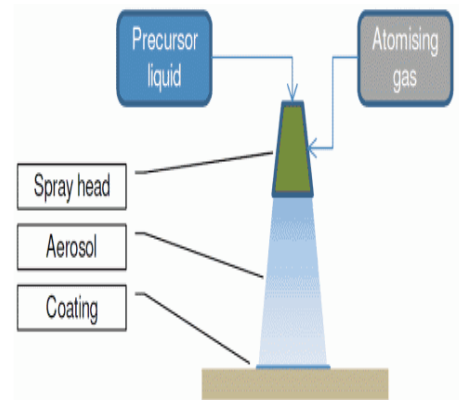
11



ESJET



Screen Printing



AAID

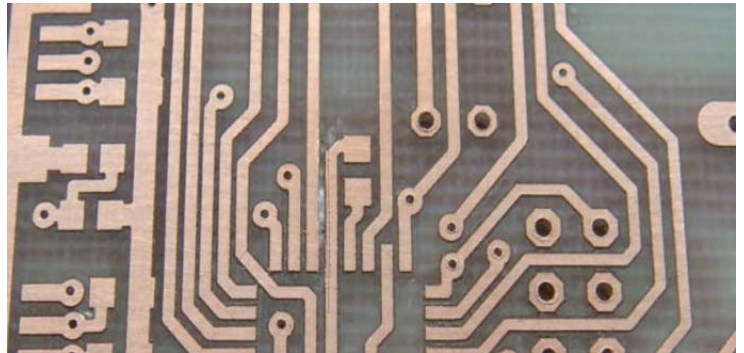
PCB Manufacturing (1-2 Sided PCBs)

- **#3.1: Comparison with Current State of the Art (1-2 Sided PCBs)**
- **#3.2: Mechanical Lapped Nano-Copper Ink versus Current (Visual Comparison)**
- **#3.3: Completed Research Precise - Printed electronics for automotive analogue sensors based on 1-2 Sided PCBs**
-
- **#3.14: Typical Cost Saving for 1-2 Sided PCBs using Pre-Preg PCB's with in-house drilling, scoring and routing**
-

#3.2: Mechanical Lapped Nano-Copper Ink versus Current



Process from PVI Nano Copper on FR4



Commercial Copper Clad on FR4

#3.1: Comparison with Current State of the Art (1-2 Sided PCBs)

- ❑ **Current State of the Art:** Many subtractive process elements
 - They involve numerous sequence steps which are expensive, wasteful (produce chemical waste) & have high power consumption.
 - Requires expensive capital equipment for manufacture.
 - Prototyping is lengthy and expensive (especially for small production runs).



€2,150K- €3,000K-Starting Capital Typical Investment

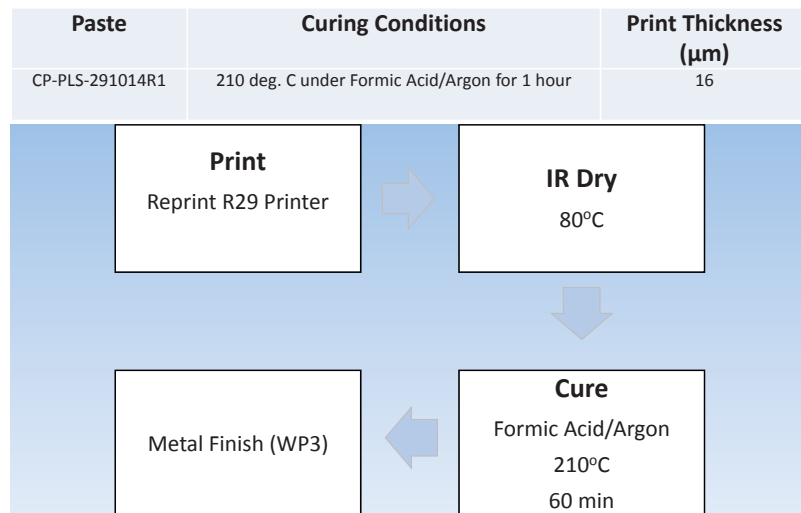
- ❑ **New State of the Art:** No Subtractive process elements. All additive
 - Significantly reduce the environmental impact, allowing us to meet National Government and EU legislation.
 - Lower materials and energy usage.
 - Reduced sensitivity to labour costs through the use of highly automated processes.
 - Reduced CAPEX requirements.
 - Greater flexibility allowing faster and cheaper prototyping and manufacturing.

Screen Printer (€50K) + Reflow Oven (€60K) + ENIG Line (€40K)



#3.4: Vacuum Oven Curing (No Laser Sintering)

- Nth Iteration Ink Formulation Meeting required specifications

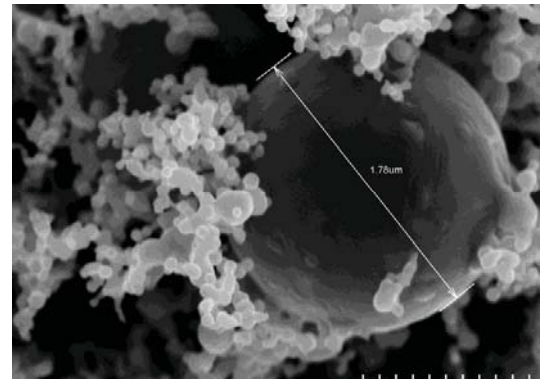


#3.3: Completed Research Precise - Printed electronics for automotive analogue sensors based on 1-2 Sided PCBs

❑ Project Precise demonstrated the ability to manufacture 1-2 sided PCB substrates for potentiometric sensors within the EU using printed electronics to achieve manufacturing cost nearly 25-30% lower than is currently achievable using subcontractors in the far-East.

#3.7: Step towards an additive manufacturing philosophy

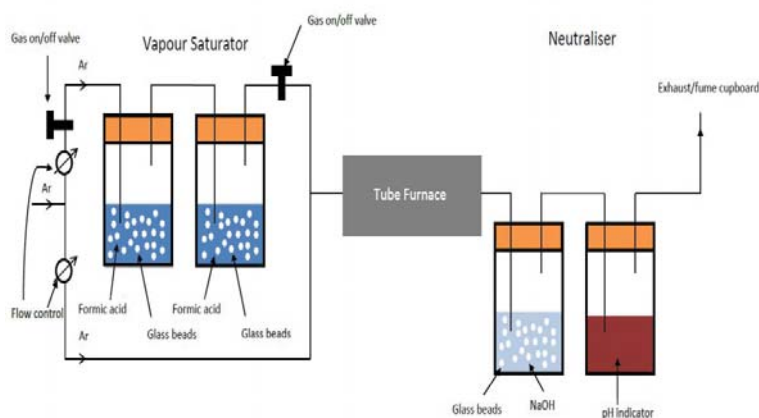
- ❑ Manufacturing process is based on advanced conductive micron and nano particles into pastes, followed by
 - ❑ Standard printing :
 - Screen Printing
 - ❑ Drying Technique (Only for 2 Sided)
 - Convection Air Oven
 - Infra Red
 - ❑ Curing Technique:
 - Laser Sintering (Ink #1, Ink #2)
 - Vacuum Oven Curing (Ink#3)
 - Reflow Air Furnace Curing (Ink#3)
- ❑ The nano-copper allows for a highly densified, highly conductive structure to be produced that is comparable with PCB technology whilst offering a process that can achieve finer line track resolutions.



SEM Pictures of Cyclone Material Run 605 Uncoated Pre formulation. Nano copper particles clustered around micron sized copper particles. Particular attention is given to particle size ratio and volume. Semi Optimised here at 40:1.

#3.5: Curing process developed

Modified existing equipment and built in-house to make sure it works!!

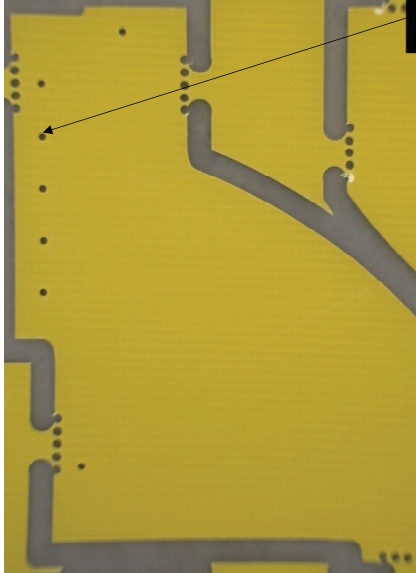


Newly Purchased Equipment Yields even better results !!
"Temperature Profiled Curing"

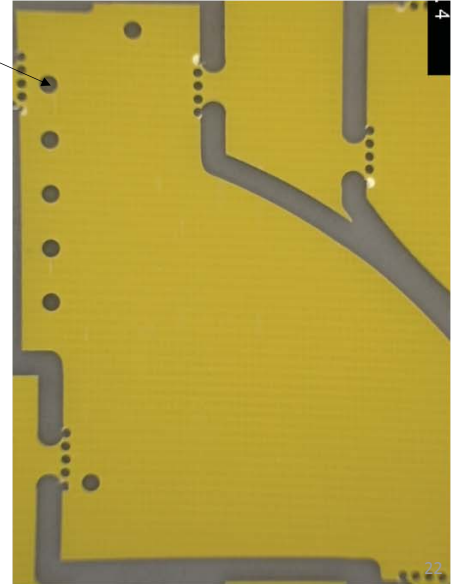


#3.9: Start of with blank FR4 substrate

Different hole size

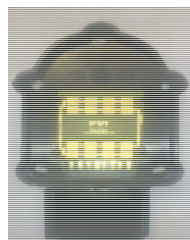
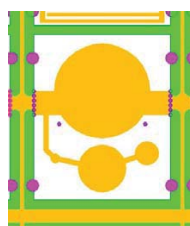
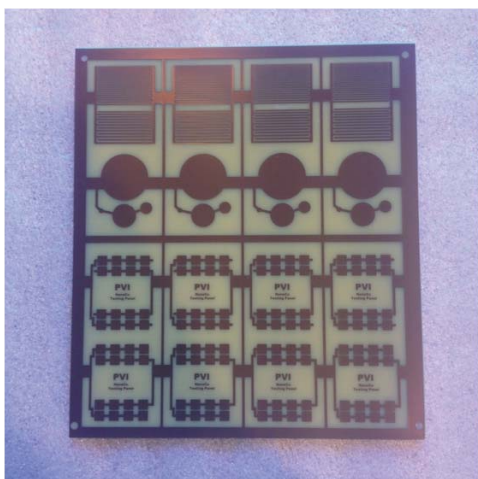


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#3.8: PVI Universal Test Panels



Adhesion Test

- ☐ Test performed in accordance with ISO 4624 using Delfesko Positest AT Manual adhesion tester
- ☐ The dolly is to be attached to sample area using Araldite 2011

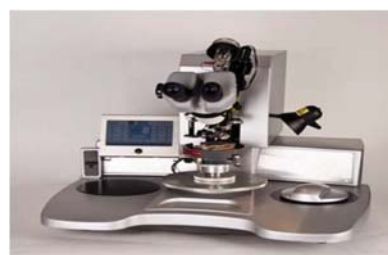
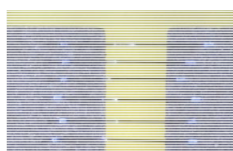
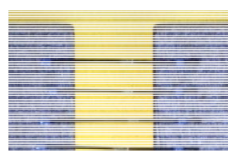


Conductivity

- ☐ Test performed with Jandel Four Point Probe

Wire Bonding

- ☐ Test performed iBond5000 Wedge Wire Bonder



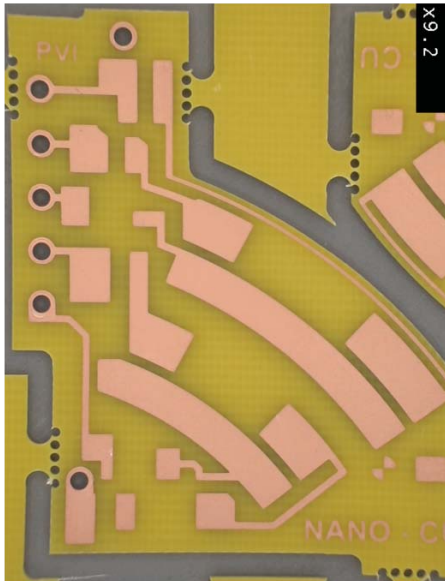
Bonded with Supplier Sample

Bonded with Nano-Cu Sample

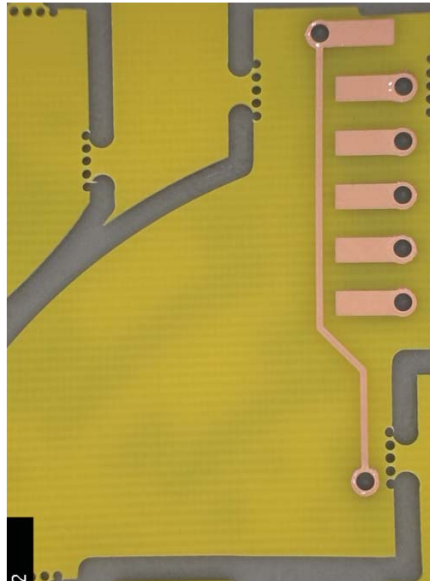
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#3.11: ATV Oven Cure

TOP

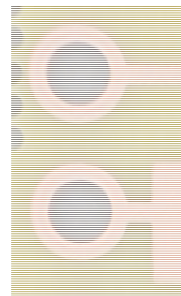


BOTTOM



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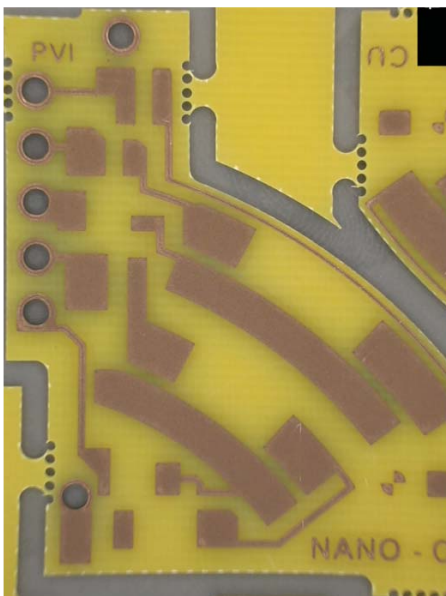
Print thru hole



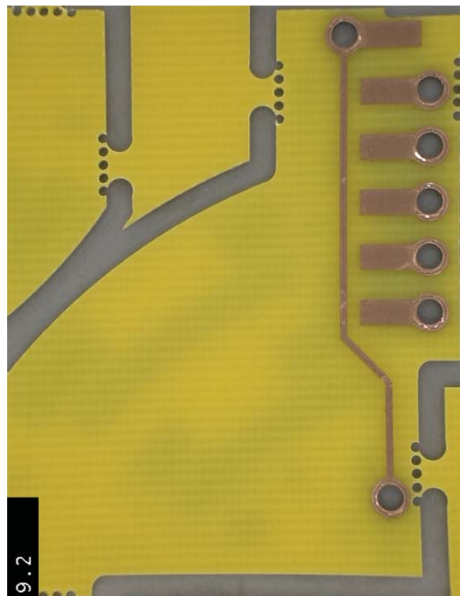
24

#3.10: Print Nano-Cu

TOP



BOTTOM



EuroRoads, 26th January 2016

NOTE:

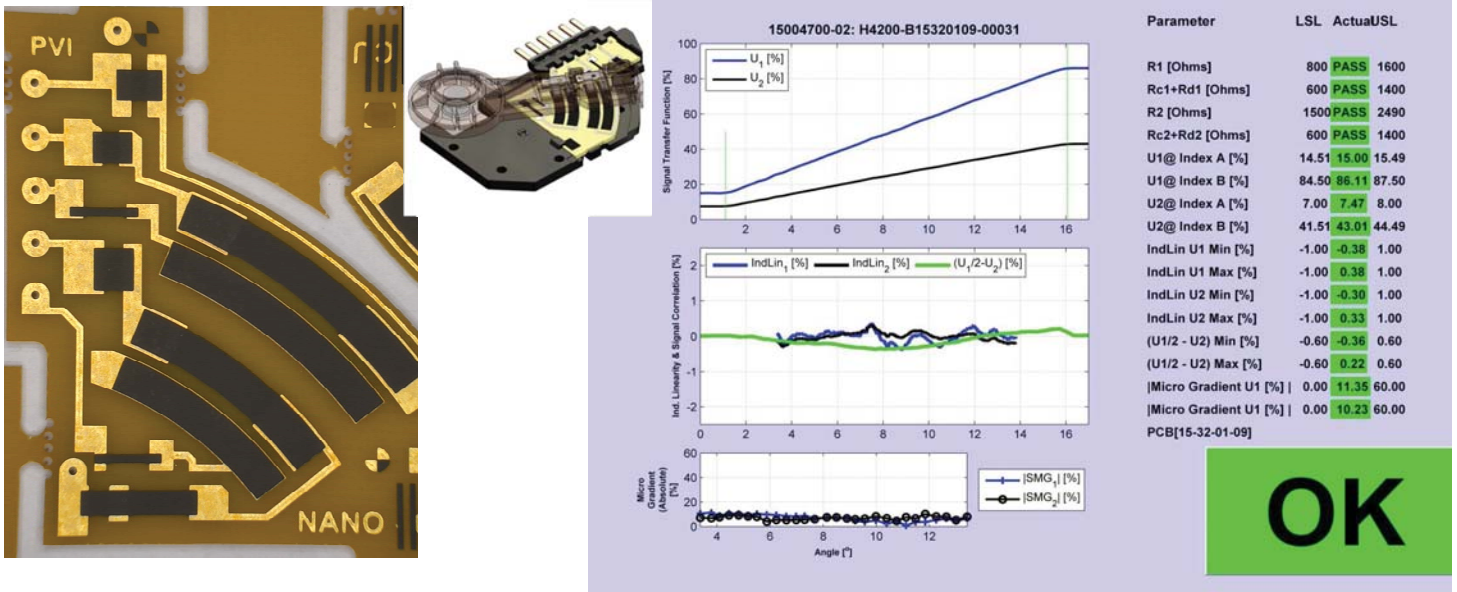
Dry at 130°C by 10 min

Print thru hole



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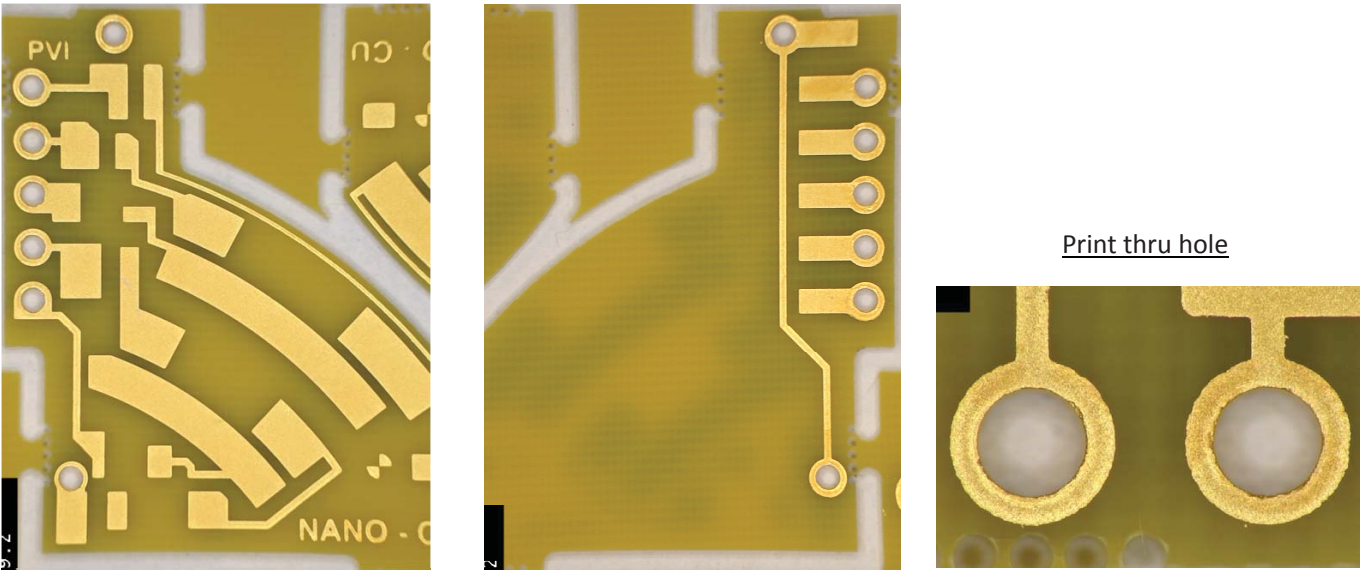
#3.13: Print Carbon



#3.12: ENIG or Other Process

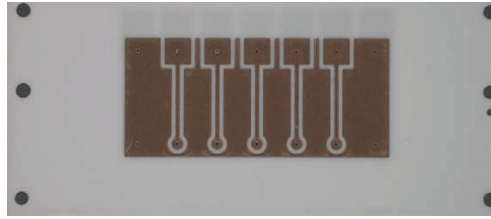
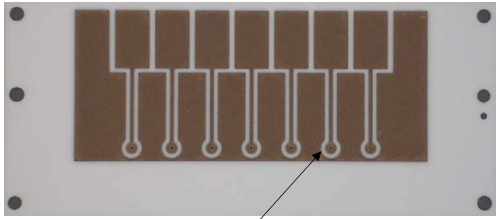
TOP

BOTTOM

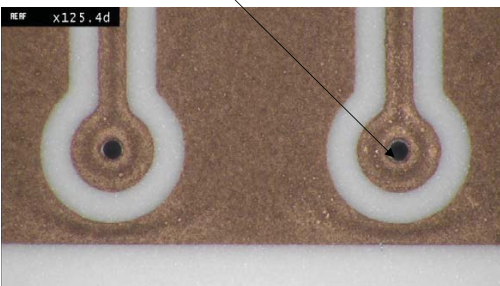


#3.15: Ceramic Nano Copper Print

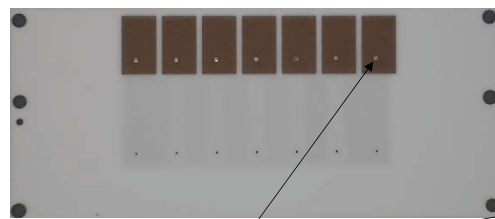
Top



Electrode holes

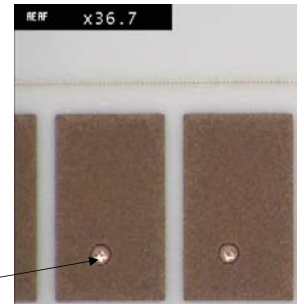


Bottom



Print thru hole

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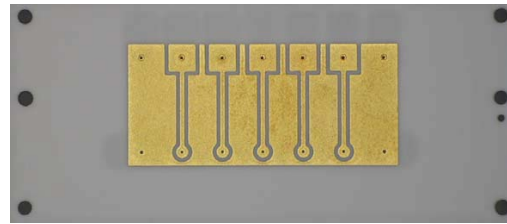
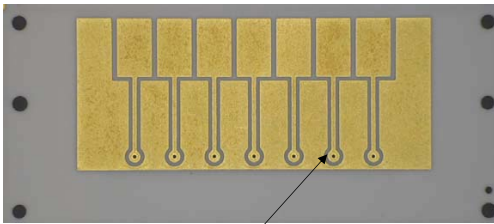
28

#3.14: Typical Cost Saving for 1-2 Sided PCBs using Pre-Preg PCB's with in-house drilling, scoring and routing

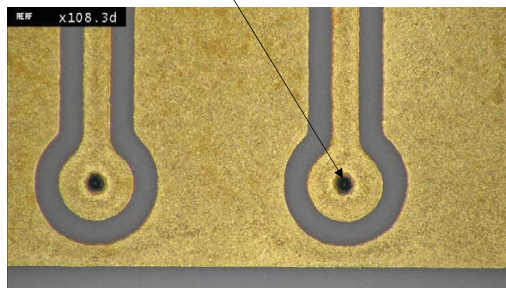
RFQC036868 Poti	Standard Potentiometer	Nano Potentiometer	Δ	%Δ
PCB, Inks, Packing and Other Material Costs	£0.16	£0.07	£0.09	56.25%
Direct Labour Cost	£0.03	£0.04	-£0.01	-33.33%
Overhead Cost	£0.05	£0.06	-£0.01	-20.00%
Unit Manufacturing Cost	£0.24	£0.17	£0.07	29.17%

#3.17: ENIG

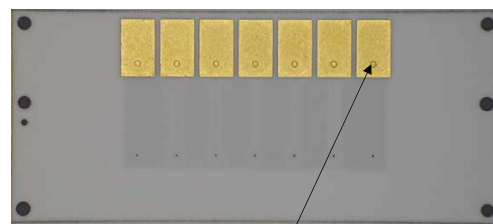
Top



Electrode holes

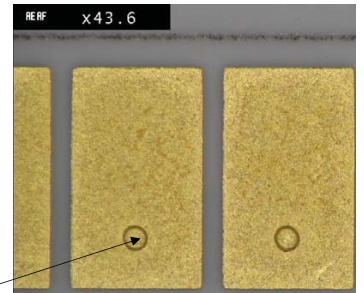


Bottom



Print thru hole

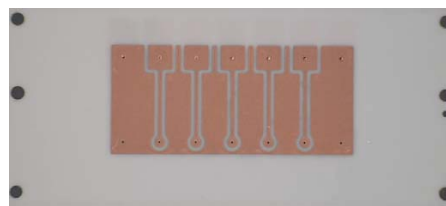
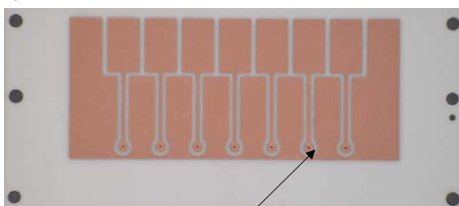
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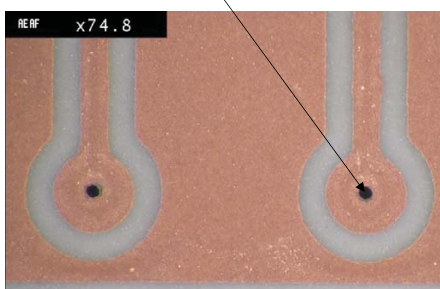
30

#3.16: Ceramic Post Cure

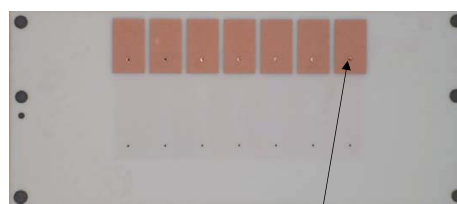
Top



Electrode holes

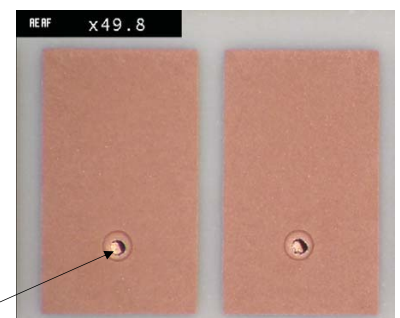


Bottom



Print thru hole

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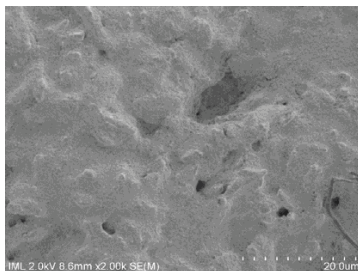


29

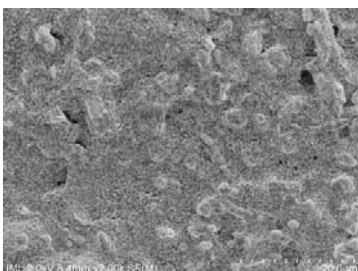
- **#4.1: Multi Layer PCBs**
- **#4.2: Multi Layer Manufacturing Process.....**
- **#4.3: Typical Cost Saving for Multi Layer PCBs using Pre-Preg FR4 with in-house drilling, scoring and routing.....**

#3.18: SEM Images: Control Sample

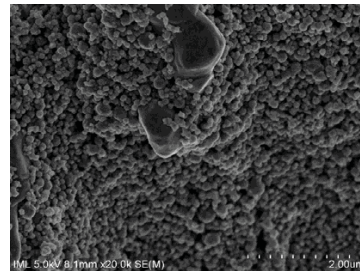
Uncured @ 20 μ m resolution



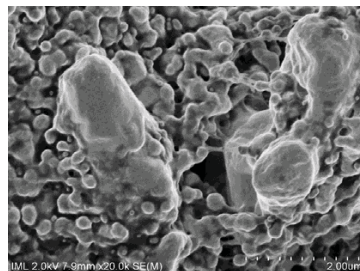
Cured @ 20 μ m resolution



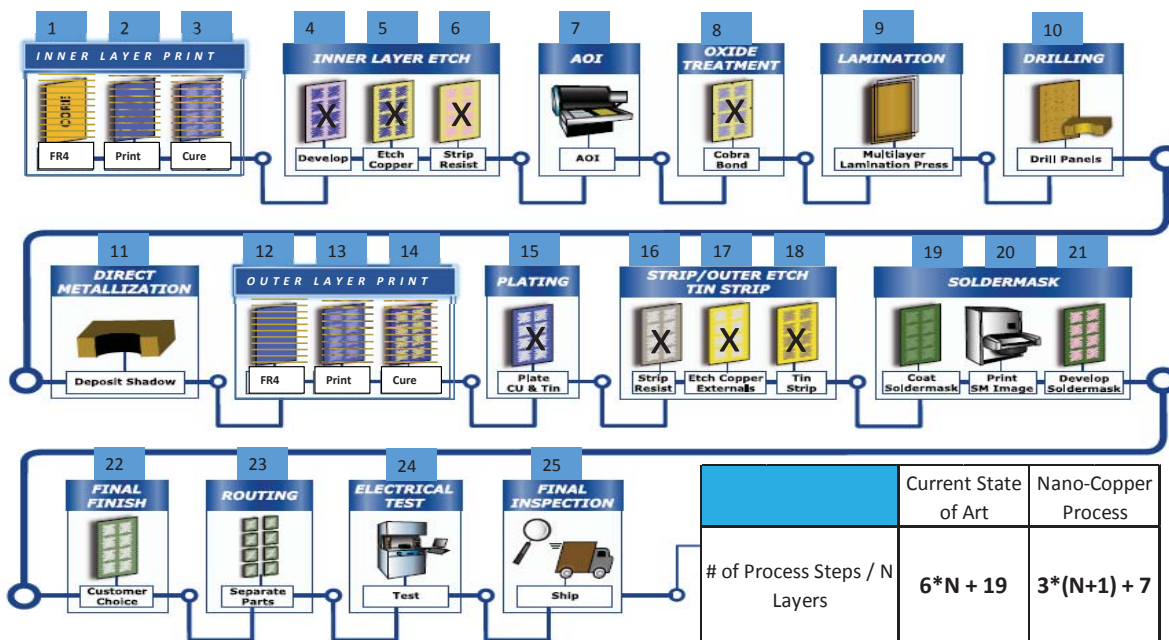
Uncured @ 2 μ m resolution



Cured @ 2 μ m resolution



#4.2: Multi Layer Manufacturing Process

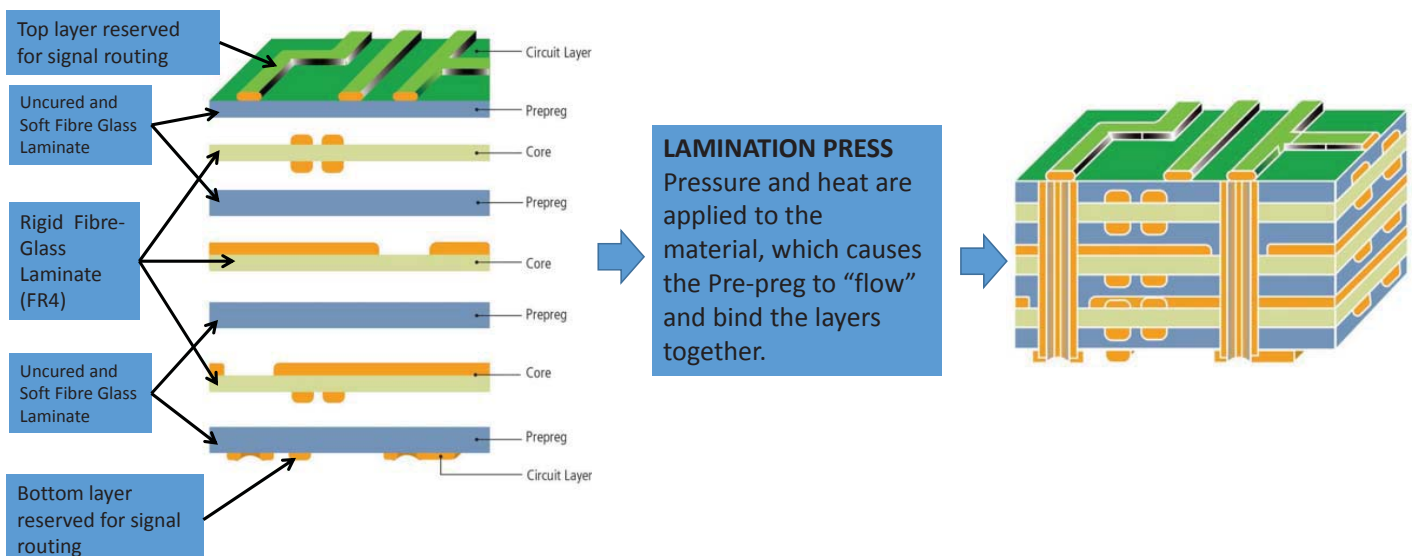


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#4.1: Multi Layer PCBs Described

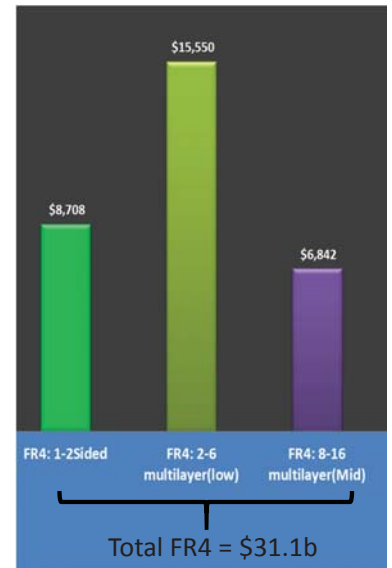
Multi-layered stack up – The copper organization of multiple layer PCBs with the intent of having specific signal and ground planes on certain layers for routing convenience as well as for electromagnetic shielding purpose.



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- What if we able to convert just a small proportion of this mature PCB fabrication to that based on nano-cu ink based PCBs
- How much revenue will be generated by the **Nano-PCB Factory**
- How much revenue will be generated by the **Nano-Ink Supplier**
- How many tonnes of Nano-Cu Ink will be produced every year
- How Many Job will these revenues produce within the EU



#4.3: Typical Cost Saving for Multi Layer PCBs using Pre-Preg FR4 with in-house drilling, scoring and routing

Job Name	PVI Test Panel		
Size	145	x	160 mm
Material	FR4	If Other, Specify	
Finish	Immersion Tin - RoHS		
No of Copper Layers	10		
Copper Weight	1.0	(oz per sq ft)	
PCB Thickness mm	1.6	If "Other", Specify	
Qty (min 3)	5000		
Country	UK Mainland		

Copper Layers	Current State of Art			Nano-Copper Process		Δ	%
	Process Steps	Unit Costs		Process Steps	Unit Costs		
1	25	€ 3.59		13	€ 1.87	€ 1.72	48%
2	31	€ 4.43		16	€ 2.29	€ 2.15	
4	43	€ 5.45		22	€ 2.79	€ 2.66	
6	55	€ 7.11		28	€ 3.62	€ 3.49	
8	67	€ 9.97		34	€ 5.06	€ 4.91	
10	79	€ 13.04		40	€ 6.60	€ 6.44	

#5.2: FR4: 2-6 & 8-16 Multi Layer & 1-2Sided Cost Model



Current State of Art		Nano-Copper Process		Δ	%	Nano-Cu Sales / Unit	Nano-Copper Ink Paste (g)
Copper Layers	Process Steps	Unit Costs	Process Steps				
1	25	€ 3.59	13	€ 1.87	48%	€ 0.075	0.0731
2	31	€ 4.43	16	€ 2.29		€ 0.113	0.1096
4	43	€ 5.45	22	€ 2.79		€ 0.188	0.1827
6	55	€ 7.11	28	€ 3.62		€ 0.264	0.2558
8	67	€ 9.97	34	€ 5.06		€ 0.339	0.3289
10	79	€ 13.04	40	€ 6.60		€ 0.414	0.4019

Market Share	PCB Type	PCB Sales	Nano-Cu Ink Sales	Nano-Cu Ink (tonnes)
2%	FR4: 1-2Sided	€ 161,968,800	€ 12,264,443	11.90
2%	FR4: 2-6 multilayer(low)	€ 289,230,000	€ 21,057,490	20.44
2%	FR4: 8-16 multilayer(Mid)	€ 127,261,200	€ 7,983,673	7.75
	Total	€ 578,460,000	€ 41,305,607	40.09

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#5.1: FR4: 1-2Sided Cost Model



Material	Cost / g	Density (g/cm3)	Cost/cm3
Nano-Copper Ink Paste	€ 1.0304	0.210	€ 0.2164

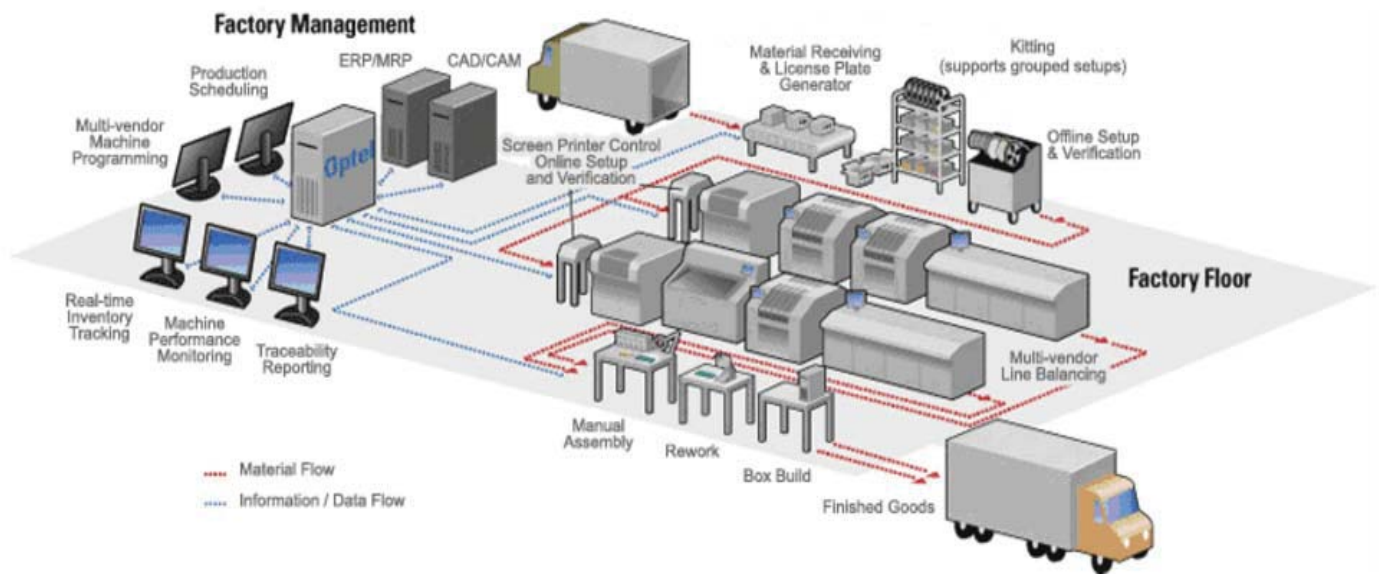
Expected to reduce significantly with higher demand

RFQC036868 Poti	Standard Potentiometer	Nano Potentiometer	Δ	% Δ
PCB, Inks, Packing and Other Material Costs	€ 0.208	€ 0.091	€ 0.12	56.25%
Direct Labour Cost	€ 0.039	€ 0.052	-€ 0.01	-33.33%
Overhead Cost	€ 0.065	€ 0.078	-€ 0.01	-20.00%
Profit	€ 0.094	€ 0.094	€ -	0.00%
Unit Sales Price	€ 0.406	€ 0.221	€ 0.18	45.51%
Nano-Cu Sales / Unit		€ 0.0167		
Nano-Copper Ink Paste (g)		0.0162		

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#5.4: Next Steps: Vision Nano-PCB Factory of the Future (Highly Automated)



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#5.3: Potential Jobs Created* & Societal Savings

Market Share	PCB Sales	Nano-Cu Ink Sales	Nano-Cu Ink (tonnes)	Potential Jobs Created	Extra Profit or Societal Saving ?
2%	€ 578,460,000	€ 41,305,607	40.09	4,488	€ 273,632,345
5%	€ 1,446,150,000	€ 103,264,017	100.21	11,220	€ 684,080,863
10%	€ 2,892,300,000	€ 206,528,033	200.43	22,440	€ 1,368,161,726

*

- ☐ Medium Labour Earning of €29,000 per Year
- ☐ (Direct Labour Cost + Indirect Labour Cost)/Sales Revenue ≈ 21%

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Thank You

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Swindon, UK